



**Mackenzie County**

# **BUDGET COUNCIL MEETING AGENDA**

**FEBRUARY 12, 2018**

**10:00 A.M.**

**COUNCIL CHAMBERS  
FORT VERMILION, AB**



**MACKENZIE COUNTY  
BUDGET COUNCIL MEETING**

**Monday, February 12, 2018  
10:00 a.m.**

**Fort Vermilion Council Chambers  
Fort Vermilion, Alberta**

**AGENDA**

<b>CALL TO ORDER:</b>	1.	a)	Call to Order	Page 3
<b>AGENDA:</b>	2.	a)	Adoption of Agenda	3
<b>ADOPTION OF PREVIOUS MINUTES:</b>	3.	a)	None	
<b>DELEGATIONS:</b>	4.	a)	Town of High Level – 2018 Capital Projects Request (11:00 a.m.)	5
<b>COUNCIL COMMITTEE REPORTS:</b>	5.	a)	None	
<b>GENERAL REPORTS:</b>	6.	a)	None	
<b>TENDERS:</b>	7.	a)	None	
<b>PUBLIC HEARINGS:</b>	8.	a)	None	
<b>ADMINISTRATION:</b>	9.	a)	None	
<b>AGRICULTURE SERVICES:</b>	10.	a)	2018 Agricultural Service Board Operating Budget	9
<b>COMMUNITY SERVICES:</b>	11.	a)	None	

- |  |     |    |   |    |
|--|-----|----|---|----|
| <b>FINANCE:</b>                          | 12. | a) | 2018 Operating and Capital Budgets  | 11 |
| <b>OPERATIONS:</b>                       | 13. | a) | New Infrastructure – Additional Funds   | 69 |
| <b>PLANNING &amp;<br/>DEVELOPMENT:</b>   | 14. | a) | None  |    |
| <b>UTILITIES:</b>                        | 15. | a) | None  |    |
| <b>INFORMATION /<br/>CORRESPONDENCE:</b> | 16. | a) | None  |    |
| <b>IN CAMERA<br/>SESSION:</b>            |     |    | <i>Freedom of Information and Protection of Privacy Act Division<br/>2, Part 1 Exceptions to Disclosure</i> |    |
|  | 17. | a) | None  |    |
| <b>NOTICE OF MOTION:</b>                 | 18. |    | Notices of Motion   |    |
| <b>NEXT MEETING<br/>DATES:</b>           | 19. | a) | Regular Council Meeting<br>February 13, 2018<br>10:00 a.m.<br>Fort Vermilion Council Chambers               |    |
|  |     | b) | Regular Council Meeting<br>February 28, 2018<br>10:00 a.m.<br>Fort Vermilion Council Chambers               |    |
| <b>ADJOURNMENT:</b>                      | 20. | a) | Adjournment   |    |



**Mackenzie County**

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>February 12, 2018</b>
<b>Presented By:</b>	<b>Doug Munn, Director of Community Services</b>
<b>Title:</b>	<b>DELEGATION Town of High Level – 2018 Capital Projects Request</b>

## **BACKGROUND / PROPOSAL:**

Dan Fletcher, Town Manager of High Level, will be present at the meeting to discuss these capital items.

Also relative to this discussion is a motion that was made by Council in July 2017 as follows:

**MOTION 17-07-527**

Requires Unanimous

**MOVED** by Councillor Sarapuk

That the budget be amended to include \$245,000 to the Town of High Level for the purchase of a refurbished Fire Truck Pumper with funding coming from the Vehicle & Equipment Replacement and Emergency Services Reserve, in lieu of the 2018 budget request, subject to the Town of High Level's contribution.

**CARRIED UNANIMOUSLY**

Mackenzie County and the Town of High Level entered into a Regional Service Sharing Agreement. Based on this agreement, the County agreed to contribute towards capital projects as follows:

Recreational Services Projects	20%
Airport Projects	30%
Fire Services Projects	50%

The Town of High Level's Capital Project request letter is attached for review.

**Author:** Doug Munn      **Reviewed by:** \_\_\_\_\_      **CAO:** \_\_\_\_\_

**OPTIONS & BENEFITS:**

<b><u>Department</u></b>	<b><u>Project</u></b>	<b><u>Budget</u></b>	<b><u>County Contribution</u></b>
Airport	Pick Up	\$38,000	\$11,400
Community Services	Aquatic Centre Pool Pilot/Chemical Controller replacement	\$65,000	\$13,000
Fire	Command Truck Replacement	\$85,000	\$42,500
Fire	Breathing Apparatus Equipment replacement	\$285,000	\$142,500

Total Capital Projects funding requested is \$209,400.

**COSTS & SOURCE OF FUNDING:**

The amount requested by the Town of High Level is included in the 2018 Budget – Grants to Other Governments

**SUSTAINABILITY PLAN:**

**COMMUNICATION:**

Administration to communicate Council's decision with the Town of High Level.

**RECOMMENDED ACTION:**

Simple Majority       Requires 2/3       Requires Unanimous

For discussion.

Author: Doug Munn      Reviewed by: \_\_\_\_\_      CAO: \_\_\_\_\_



**TOWN OF  
HIGH LEVEL**

Town of High Level  
10511 - 103<sup>rd</sup> Street  
High Level, AB T0H 1Z0  
Canada

Telephone: (780) 926-2201  
Facsimile: (780) 926-2899  
town@highlevel.ca  
www.highlevel.ca

November 20<sup>th</sup>, 2017

Attention: Len Racher  
Chief Administrative Officer  
Mackenzie County  
4511-46 Avenue  
Box 640, Fort Vermillion, AB T0H 1N0

Dear Mr. Racher,

This letter is to provide an overview of the Towns 2018 Capital Projects as per the Regional Service Sharing agreement.

Under the current RSSA, the County contributes the following percentages of Capital Expenditures:

- 30% - Airport
- 20% - Recreation
- 50% - Fire Services

<u>Department</u>	<u>Project</u>	<u>Budget</u>	<u>County Contribution</u>
Airport	Pick Up	\$38,000	\$11,400
Community Services	Aquatic Centre Pool Pilot/Chemical Controller replacement	\$65,000	\$13,000
Fire	Command Truck Replacement	\$85,000	\$42,500
Fire	Breathing Apparatus Equipment replacement	\$285,000	\$142,500

**Airport Runway Rehabilitation:** This project scope includes the repairs of eight transverse cracks on the runway. This project was included in the 2017 contribution; however, the project tenders came in \$160,000 over the budget of \$110,000, bringing the project total to \$270,000. Being that the project was over budget, it was not completed in 2017. Council has decided not carry this project forward into the 2018 budget. Council will continue to move forward with the ACAP grant. In the chance that the transverse cracks become a major safety concern and the ACAP grant does not go through the Town will have to add this project back in. The County's contribution will be \$81,000 for this project.

*Gateway To The South  
Gateway to the South*

**Airport Pickup Truck:** The current truck is a 2003. Its primary use is airside maintenance. In 2017, the Airport staff had to remove this unit from service, as it was leaving rust along the runway while doing maintenance. It also acts as our on call truck.

**Aquatic Centre Pool Pilot/Chemical Controller replacement:** This automated system has not been working correctly since July. The aquatic staff have been working consistently with Automated Aquatics to try and trouble shoot the problem, with no success. Under the Alberta Regulations for Public Swimming Pools Section 15.1 "A public swimming pool must be equipped with automated chemical feeding and monitoring equipment for pH and chlorine"; 5.2 "The equipment referred to in subsection (1) must (a) maintained in good working condition, and (b) calibrated and manually tested in accordance with the Pool Standards to ensure that it is working properly.

**Command Truck Replacement:** Replaces 2011 Tahoe as per Emergency Vehicle Replacement Policy (1 year overdue) Includes lighting, decals and cabinetry/emergency equipment. The Fire Department operates Two Command Vehicles that are both over the age requirement under the Emergency Vehicle Life Cycle Policy. The Tahoe is due for replacement this year as it is now 7 years old and has approximately 130,000 km on it. This vehicle is a primary response vehicle for Duty Officers and sees a lot of highway travel. Currently the rear emergency lighting needs to be replaced and there is rust starting in the doorsills. Maintenance costs are moderate with headlights being the major issue due to an electrical issue.

**Breathing Apparatus Equipment replacement:** This project will replace the existing Self Contained Breathing Apparatus (SCBA) for the fire department. This project will see a full replacement of the air packs and tanks. Currently the Fire Department is seeing a drastic increase in the number of SCBA failures in the last 4 months. One of these failures resulted in a firefighter injury during a live fire training event which had serious potential for serious injury.

Town Council has reviewed the Capital items presented in this letter during the budget discussions in November. The Town will notify the County if there are any changes to the scope or costs of the above noted projects during the budget approval.

We appreciate the Mackenzie County's ongoing support and contribution to the projects.

Should you have any questions regarding this letter, please contact me at (780)821-4002.

Sincerely,



Brittany Stahl  
Director of Finance  
Town of High Level





Mackenzie County

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>February 12, 2018</b>
<b>Presented By:</b>	<b>Grant Smith, Agricultural Fieldman</b>
<b>Title:</b>	<b>2018 Agricultural Service Board Operating Budget</b>

**BACKGROUND / PROPOSAL:**

At the previous Council Budget meeting, Council removed \$20,000.00 from the Agricultural department operating budget. These funds are included in the contract with Frontier Vet Services. The County pays Frontier Vet Services a \$40,000.00 base subsidy, and a \$20,000.00 Large Animal Incentive matching VSI claims.

Council also removed the \$15,000.00 to the Mackenzie Applied Research Association (MARA) which is part of the Agricultural Service Board Grant Funding Program. Mackenzie County applies for this funding on behalf of MARA. This \$15,000.00 is the Environmental Funding Stream portion of the ASB Grant, which is forwarded to MARA to help fund their Environmental Research. This is contingent on the County receiving the annual ASB Grant.

**OPTIONS & BENEFITS:**

**COSTS & SOURCE OF FUNDING:**

**SUSTAINABILITY PLAN:**

**COMMUNICATION:**

Author: \_\_\_\_\_ Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_

**RECOMMENDED ACTION:**

Simple Majority       Requires 2/3       Requires Unanimous

That the following funds be reinstated into the 2018 Agricultural Service Board (ASB) Operating Budget:

- \$20,000 – Veterinary Services
- \$15,000 – Mackenzie Applied Research Association

Author: \_\_\_\_\_ Reviewed by: \_\_\_\_\_ CAO: \_\_\_\_\_



**Mackenzie County**

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>February 12, 2018</b>
<b>Presented By:</b>	<b>Karen Huff, Director of Finance</b>
<b>Title:</b>	<b>2018 Operating and Capital Budgets</b>

## **BACKGROUND / PROPOSAL:**

S. 242, MGA states:

1. Each council must adopt an operating budget for each calendar year.
2. A Council may adopt an interim operating budget for part of a calendar year.
3. An interim operating budget for a part of a calendar year ceases to have any effect when the operating budget for that calendar year is adopted.

Council reviewed the 2018 Draft Operating and Capital budgets during the October 30, November 28, December 5, and December 11 meetings.

At the December 11, 2017 budget meeting, Council approved an interim 2018 operating budget in the amount of 50% of the 2017 operating budget.

## **OPTIONS & BENEFITS:**

The draft budget is based on multiple assumptions, and the municipal tax revenue is calculated using an estimated assessment and the rates as specified in 2017 Tax Rate Bylaw.

### Option 1:

Approve 2018 Operating and Capital budgets as presented and revised.

**Author:** Karen Huff      **Reviewed by:** \_\_\_\_\_      **CAO:** Len Racher

**COSTS & SOURCE OF FUNDING:**

NA

**SUSTAINABILITY PLAN:**

NA

**COMMUNICATION:**

Approved budgets are posted on the County's website.

**RECOMMENDED ACTION:**

Simple Majority       Requires 2/3       Requires Unanimous

That the 2018 operating and capital budgets be approved as presented and revised.

Author: Karen Huff      Reviewed by: \_\_\_\_\_      CAO: Len Racher

# 2018 Budget

February 12, 2018 –Budget Council Meeting

# Contents:

<b>1. 2018 Draft Operating Budget</b>	<b>15</b>
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- Non-TCA	
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- TCA	
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<b>4. 2018 Capital Projects</b>	<b>45</b>
- TCA	
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<b>6. 2018 Municipal Taxes</b>	<b>55</b>
<b>7. 2018 Grants to Other Organizations</b>	<b>59</b>

# 2018 Draft Operating Budget

## REVIEW OF STATEMENT OF OPERATIONS:

Mackenzie County's management team has drafted the 2018 operating budget for Council's consideration, using various assumptions including maintenance of current levels of service (status quo), and recalculation of the water and sewer rate, in order to reach 100% recovery rate of operating expenses excluding TCA amortization and including long-term debt principal and interest payments.

## Significant Budget Changes

### Revenue

#### Taxation

2017 Assessment values and 2017 Tax rates were used to estimate Tax Revenue for 2018 as the 2018 values are not available yet. Our assessor, Aaron Steblyck with Compass Assessments, has indicated that he "*would not expect revenue to decrease. At this point it would be reasonable to expect steady revenue from last year*"

#### Water Sales

Assuming the water and sewer rates remain the same in 2018, the bulk water revenue will increase by \$16,935, and the bulk sewer revenues will increase by \$11,740 from the 2017 budget.

#### Penalties on Taxes

Penalties on taxes are anticipated to be \$90,000 lower than 2017 budget. According to our current Tax Penalties Bylaw amended in 2013, we have four penalty runs on January 1 (12% penalties), July 1 (6% penalties), September 1 (9% penalties), and November 1 (12% penalties) in a yearly cycle.

#### Provincial Grants

We do not anticipate a significant change in provincial grants in 2018. Basic Municipal Transportation Grant should remain the same as we received in last year. ASB grant, MSI operating & capital grant, GTF grant, and FCSS grant should also remain unchanged.

No 2018 Capital grant amounts have been released for MSI and GTF, so the budget is currently being developed based on 2017 Capital grant amounts received.



## Expenses

### Wages and Salaries

Wages and salaries were amended to include the organizational chart changes approved at the October 30, 2017 Budget Council meeting.

It is noted that LAPP rates have decreased, so you will see a decrease in the sum of total benefits mainly due to the LAPP decrease.

### WCB

WCB rates are calculated based on percentages of overall annual salary. The 2018 budget reflects an increase in costs, as we did not get the anticipated rate reduction due to the amount of claims in the past 3 years, and with the addition of coverage for Councillors.

Mackenzie County became COR certified in spring 2016 which resulted in a \$8,475 refund and anticipated 2017 refund of \$4,950.

Annually the municipality receives a return on investments along with other eligible Alberta employers and receive a surplus distribution cheque. As of October 24, 2017 there have been no WCB claims to date. As there are no claims to date, we anticipate a higher surplus refund in 2018 for 2017.

The following table shows our return on investments from the past four years.

2016	2015	2014	2013
\$ 0.00	\$24,811.87	\$26,617.99	\$27,946.50
-claims amounts too high to justify surplus payment.			

**Advertising**

In the 2017 Budget, Council approved an increase of \$13,000 which was not reflected in the October 30, 2017 budget presentation. After the amendment, and administration reviewing each budget line, the increase to the budget line of advertising from 2017 Budget to 2018 Budget is \$3,180.00. This does not take into account the reduction in postage, printing, supplies, and manpower for the production of the County Image.

**Engineering and Consulting**

Changes in engineering & consulting fees are approximately an increase of \$35,000. The changes within these fees include the following:

<u>Engineering &amp; Consulting</u>	35,000
Roads – Reclamation plan for Meander River gravel pit	35,000

**Professional Fees**

Overall change in professional fees is approximately a decrease of \$160,000. The major changes within the professional fees include the following items:

<u>Professional fees</u>	(164,000)
Fire – Emergency calls - Town of High Level Mutual Aid reduced	(35,000)
Enforcement – Contracted Peace Officers reduced	(25,000)
Roads – Consulting services reduced	(100,000)
Water – Clearwell Valve Replacements removed	(20,000)
Planning –Economic & Planning Consultant	50,000
Agriculture – Reduction in roadside spraying requirement	(30,000)

**Enhanced Policing Fee**

The enhanced policing fee for 2018 has been received with an increase of \$12,080 from 2017. The fee includes the following items:

<u>Enhanced policing</u>	312,600
Enhanced policing - La Crete	156,300
School Resource Officer	156,300

**Repairs & Maintenance – Bridges**

A portion of 2016 & 2017 bridge work has been carried forward to 2018, with a small amount budgeted for 2018 bridge repairs. A decrease of \$48,500 is anticipated in the 2018 bridge maintenance operating budget.

**Repairs & Maintenance – Building**

Repairs & Maintenance – Building had an increase of \$35,500. Below is a highlight of some of the larger changes:

Repair & Maintenance - Buildings

Administration – Pump replacement removed, Duct cleaned added	(8,000)
Ambulance – Repair & Maintenance/Paint	5,000
Water – Repair water pipe leak	16,000
Water – Metal siding & Door replacement	13,000
Agriculture – Repair cold storage building at MARA	5,000

**Fuel**

Fuel costs decreased as actuals came in lower than expected. Carbon tax was included in the 2017 fuel budget, and now is being calculated on another line item.

**Dust Control**

The dust control budget increased by \$405,000 due to oil application for Heliport Road, Blue Hills Road, and 109 Street & 113 Avenue La Crete. The budget for dust control by calcium application did not change from 2017.

Below are the dust control actual costs for 2013-2016 and dust control budget for 2017 and 2018:

<b>Year</b>	<b>2013 Actual</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2018 Budget</b>
Cost	\$458,750	\$698,227	\$568,170	\$596,329	\$660,000	\$1,065,000

**Gravel**

Our gravel budget consists of two major activities; gravel crushing and regravelling. There is also a non-cash component to the gravel expense which is generally reflected in the annual inventory adjustments.

Regravelling cost per tonne has decreased significantly since 2014. The regravelling cost has more than doubled from the lowest in 2009 to the highest in 2014 in respect to the Zama Access and the County supply gravel.

There were no significant increases in 2018 gravel cost budget, mainly due to the gravel crushing programme being cancelled in 2017, and budgeted for in 2018. Gravel crushing takes place approximately every three years and the decrease in the placement costs for Fidler and North Vermilion, which is being completed by Mackenzie County staff.

### **Carbon Tax**

Carbon Tax was created as a line item to track costs throughout the year. Costs to date in 2017 are \$59,480.

Due to the notification that the Carbon Tax will be increasing January 1<sup>st</sup>, 2018, this budget was increased by \$37,500 (50%) from the first budget presentation.

### **Grants to Local governments**

The 2018 capital funding request from Town of High Level in the amount of \$209,400 has been received, and reflected in this budget. This cost includes the operating & capital grants to Town of High Level and operating grant for the Town of Rainbow Lake.

### **Grants to Other Organizations**

At the December 11<sup>th</sup>, 2017 Council meeting, Council approved the 2018 Operating budget for grants to other organizations. These grants included grant payments to Recreational Boards, FCSS, Mackenzie Library Board, and other non-profit organizations. The 2018 budget presented has been updated with approved grant amounts.

### **Tax Cancellation/Write-Off**

2018 tax cancellation/write-off cost will still be a significant amount. The majority of these uncollectable tax revenues are from the properties owned by Winter Petroleum Ltd.

### **Depreciation**

The County's annual depreciation continues to increase. The increase is due to the continued upgrade of facilities and road infrastructures. This trend is expected to continue as the County grows and infrastructure is improved and expanded.

**Mackenzie County  
Summary of All Units  
November 20, 2017**

	2016 Actual	2017 Actual	2017	2018	2017 Budget vs. 2018 Budget	
	Total	Total	Budget	Budget	Variance \$	Variance %
<b>OPERATING REVENUES</b>						
100-Municipal Taxes	\$25,965,966	\$23,445,938	\$23,611,220	\$23,611,400	\$180	100.00%
101-Lodge Requisition	\$852,724	\$455,387	\$459,580	\$459,700	\$120	100.03%
102-School Requisition	\$6,839,278	\$6,516,249	\$6,520,118	\$6,520,150	\$32	100.00%
124-Frontage	\$120,584	\$103,166	\$103,167	\$103,250	\$83	100.08%
261-Ice Bridge	139,640	130,000	-	-		
420-Sales of goods and services	\$561,317	\$390,640	\$614,685	\$498,400	(\$116,285)	81.08%
421-Sale of water - metered	\$2,973,367	\$2,581,097	\$3,090,054	\$3,122,750	\$32,696	101.06%
422-Sale of water - bulk	\$920,067	\$840,154	\$923,375	\$952,050	\$28,675	103.11%
424-Sale of land	52900	8000	0	0		
510-Penalties on taxes	\$1,453,394	\$1,030,802	\$1,390,000	\$1,300,000	(\$90,000)	93.53%
511-Penalties of AR and utilities	\$53,944	\$47,238	\$45,000	\$65,750	\$20,750	146.11%
520-Licenses and permits	\$41,246	\$46,004	\$34,000	\$39,000	\$5,000	114.71%
521-Offsite levy	0	21850.59	0	0		
522-Municipal reserve revenue	\$81,789	\$69,730	\$30,000	\$60,000	\$30,000	200.00%
525-Subdivision fees	\$122,477	\$28,300	\$35,000	\$35,000	\$0	100.00%
526-Safety code permits	\$249,016	\$229,900	\$225,000	\$225,000	\$0	100.00%
530-Fines	\$34,589	\$20,884	\$50,000	\$50,000	\$0	100.00%
531-Safety code fees	\$9,587	\$9,246	\$9,000	\$9,000	\$0	100.00%
550-Interest revenue	\$525,474	\$443,330	\$350,000	\$500,000	\$150,000	142.86%
551-Market value changes	0	-157879.06	0	0	\$0	
560-Rental and lease revenue	\$114,094	\$117,491	\$108,741	\$85,550	(\$23,191)	78.67%
570-Insurance proceeds	36662.73	3234	0	0		
592-Well drilling revenue	\$34,848	\$0	\$15,000	\$0	(\$15,000)	0.00%
597-Other revenue	\$127,358	\$51,062	\$149,000	\$155,000	\$6,000	104.03%
598-Community aggregate levy	\$45,801	\$0	\$80,000	\$40,000	(\$40,000)	50.00%
630-Sale of non-TCA equipment	\$72,277	\$222,300	\$67,500	\$0	(\$67,500)	0.00%
790-Tradeshaw Revenues	\$36,404	\$23,248	\$25,600	\$30,000	\$4,400	117.19%
840-Provincial grants	\$1,390,555	\$699,221	\$1,214,214	\$1,214,200	(\$14)	100.00%
890-Gain (Loss) Penny Rounding	167.69	-0.02	0	0		
990-Over/under tax collections	0	0	0	0		
<b>TOTAL REVENUE</b>	<b>\$42,855,526</b>	<b>\$37,376,593</b>	<b>\$39,150,254</b>	<b>\$39,076,200</b>	<b>(\$74,054)</b>	<b>99.81%</b>
<b>OPERATING EXPENSES</b>						
110-Wages and salaries	\$6,669,267	\$5,640,256	\$7,317,792	\$7,449,750	\$131,958	101.80%
132-Benefits	\$1,298,355	\$1,203,459	\$1,551,289	\$1,530,550	(\$20,739)	98.66%
136-WCB contributions	\$48,038	\$61,739	\$57,363	\$115,500	\$58,137	201.35%
142-Recruiting	\$16,839	\$19,227	\$15,000	\$15,000	\$0	100.00%
150-Isolation cost	\$73,210	\$78,818	\$86,400	\$100,900	\$14,500	116.78%
151-Honoraria	\$535,071	\$490,994	\$653,600	\$684,200	\$30,600	104.68%
211-Travel and subsistence	\$314,206	\$269,409	\$393,754	\$419,900	\$26,146	106.64%
212-Promotional expense	\$63,370	\$57,541	\$82,500	\$84,000	\$1,500	101.82%
214-Memberships & conference fees	\$105,598	\$99,892	\$152,636	\$157,550	\$4,914	103.22%
215-Freight	\$94,576	\$74,367	\$121,266	\$116,000	(\$5,266)	95.66%
216-Postage	\$46,830	\$47,419	\$43,150	\$46,550	\$3,400	107.88%
217-Telephone	\$114,524	\$95,370	\$135,000	\$124,996	(\$10,004)	92.59%
221-Advertising	\$30,471	\$72,113	\$69,270	\$72,850	\$3,580	105.17%
223-Subscriptions and publications	\$5,904	\$7,136	\$11,984	\$11,650	(\$334)	97.21%
231-Audit fee	\$90,300	\$75,600	\$81,800	\$90,000	\$8,200	110.02%
232-Legal fee	\$113,374	\$100,947	\$70,000	\$85,000	\$15,000	121.43%
233-Engineering consulting	\$75,499	\$47,420	\$133,228	\$169,000	\$35,772	126.85%
235-Professional fee	\$1,614,325	\$1,313,541	\$1,760,554	\$1,596,000	(\$164,554)	90.65%
236-Enhanced policing fee	\$115,450	\$112,853	\$300,520	\$312,600	\$12,080	104.02%
239-Training and education	\$112,720	\$64,169	\$169,439	\$151,200	(\$18,239)	89.24%
242-Computer programming	\$92,126	\$46,671	\$106,450	\$122,100	\$15,650	114.70%
251-Repair & maintenance - bridges	\$37,194	\$70,516	\$590,500	\$542,000	(\$48,500)	91.79%
252-Repair & maintenance - buildings	\$165,527	\$101,844	\$170,700	\$206,250	\$35,550	120.83%
253-Repair & maintenance - equipment	\$425,609	\$277,425	\$377,850	\$362,200	(\$15,650)	95.86%
255-Repair & maintenance - vehicles	\$93,564	\$88,639	\$87,940	\$129,800	\$41,860	147.60%
258-Contract graders	\$93,830	\$86,028	\$155,840	\$150,850	(\$4,990)	96.80%

	2016 Actual	2017 Actual	2017	2018	2017 Budget vs. 2018 Budget	
	Total	Total	Budget	Budget	Variance \$	Variance %
259-Repair & maintenance - structural	\$1,350,249	\$1,388,763	\$2,178,959	\$2,023,050	(\$155,909)	92.84%
261-Ice bridge construction	\$93,006	\$116,294	\$120,000	\$130,000	\$10,000	108.33%
262-Rental - building and land	\$38,947	\$27,746	\$35,050	\$65,800	\$30,750	187.73%
263-Rental - vehicle and equipment	\$66,882	\$60,057	\$74,902	\$89,350	\$14,448	119.29%
266-Communications	\$79,151	\$91,950	\$109,912	\$119,100	\$9,188	108.36%
271-Licenses and permits	\$2,441	\$9,429	\$9,518	\$12,900	\$3,382	135.53%
272-Damage claims	\$1,565	\$3,560	\$5,000	\$5,000	\$0	100.00%
274-Insurance	\$355,556	\$0	\$322,770	\$322,800	\$30	100.01%
290-Election cost	\$3,055	\$11,807	\$15,000	\$5,000	(\$10,000)	33.33%
342-Assessor fees	\$250,768	\$178,215	\$263,000	\$260,000	(\$3,000)	98.86%
511-Goods and supplies	\$889,141	\$787,499	\$895,359	\$881,700	(\$13,659)	98.47%
521-Fuel and oil	\$696,439	\$568,053	\$1,038,320	\$802,050	(\$236,270)	77.24%
531-Chemicals and salt	\$276,742	\$265,129	\$328,200	\$341,800	\$13,600	104.14%
532-Dust control	\$667,977	\$545,077	\$660,000	\$1,065,000	\$405,000	161.36%
533-Grader blades	\$160,606	\$65,140	\$139,000	\$144,000	\$5,000	103.60%
534-Gravel (apply; supply and apply)	\$1,325,735	\$1,394,264	\$3,430,091	\$3,436,000	\$5,909	100.17%
535-Gravel reclamation cost						
543-Natural gas	\$79,024	\$66,917	\$96,838	\$91,639	(\$5,199)	94.63%
544-Electrical power	\$564,510	\$557,080	\$708,208	\$672,350	(\$35,858)	94.94%
550-Carbon Tax	\$0	\$59,479	\$0	\$112,500	\$112,500	100%
710-Grants to local governments	\$1,408,661	\$1,304,499	\$2,474,900	\$1,518,900	(\$956,000)	61.37%
735-Grants to other organizations	\$1,927,694	\$1,880,026	\$2,072,933	\$2,167,750	\$94,817	104.57%
747-School requisition	\$6,838,317	\$5,123,023	\$6,520,119	\$6,520,150	\$31	100.00%
750-Lodge requisition	\$852,083	\$461,788	\$459,579	\$459,700	\$121	100.03%
810-Interest and service charges	\$32,576	\$21,850	\$15,000	\$25,000	\$10,000	166.67%
831-Interest - long term debt	\$555,057	\$284,007	\$505,190	\$472,500	(\$32,690)	93.53%
832-Principle - Long term debt	\$1,578,512	\$965,546	\$1,575,519	\$1,926,300	\$350,781	122.26%
<b>TOTAL</b>	<b>\$32,540,471</b>	<b>\$26,840,591</b>	<b>\$38,749,192</b>	<b>\$38,516,735</b>	<b>(\$232,457)</b>	<b>99.40%</b>
<b>Non-TCA projects</b>	\$1,059,745	\$1,193,440	\$2,377,366			
762 - Contributed to Capital	(\$200,000)					
763-Contributed to Capital Reserve	\$246,958					
764-Contributed to Capital Reserve	(\$655,816)					
921-Bad Debt	\$956,762		\$4,100			
922-Tax Cancellation/Writeoff	\$4,049		\$1,256,541			
993-NBV of Disposed TCAAssets	\$322,261		\$173,176			
994-Change in Inventory	\$559,623		\$429,265			
995-Amortization of TCA	\$8,345,075		\$9,507,478	\$8,969,350	(\$538,128)	94.34%
<b>TOTAL EXPENSES</b>	<b>\$43,179,129</b>	<b>\$28,034,031</b>	<b>\$52,497,118</b>	<b>\$8,969,350</b>	<b>(\$538,128)</b>	
<b>EXCESS (DEFICIENCY)</b>	<b>(\$323,603)</b>	<b>\$9,342,562</b>	<b>(\$13,346,864)</b>	<b>\$30,106,850</b>	<b>\$464,074</b>	

**MACKENZIE COUNTY  
STATEMENT OF OPERATIONS**

November 20, 2017

	2015 Actual	2016 Actual	2017 Actual	2017	2018	
	Total	Total	Total	Budget	Budget	
<b>OPERATIONAL REVENUES</b>						
Property taxes	\$35,167,010	\$33,657,968	\$30,417,574	\$30,590,918	\$30,591,250	
User fees and sales of goods	\$4,619,126	\$4,507,652	\$3,819,891	\$4,628,114	\$4,573,200	
Government transfers	\$1,501,319	\$1,390,555	\$699,221	\$1,214,214	\$1,214,200	
Investment income (operating)	\$500,870	\$525,474	\$443,330	\$350,000	\$500,000	
Penalties and costs on taxes	\$1,057,962	\$1,453,394	\$1,030,802	\$1,390,000	\$1,300,000	
Licenses, permits and fines	\$539,489	\$456,914	\$334,334	\$353,000	\$358,000	
Rentals	\$140,117	\$114,094	\$117,491	\$108,741	\$85,550	
Insurance proceeds	\$329,409					
Development levies	\$47,870					
Municipal reserve revenue	\$92,428	\$81,789	\$69,730	\$30,000	\$60,000	
Sale of non-TCA equipment	\$8,061	\$72,277	\$222,300	\$67,500	\$0	
Other	\$501,684	\$384,091	\$224,715	\$402,767	\$394,000	
<b>Total operating revenues</b>	<b>\$44,505,345</b>	<b>\$42,783,250</b>	<b>\$36,385,899</b>	<b>\$39,167,554</b>	<b>\$39,076,200</b>	\$8,588,200
<b>OPERATIONAL EXPENSES</b>						
Legislative	\$543,500	\$647,301	\$552,719	\$795,451	\$837,900	
Administration	\$6,882,710	\$5,348,022	\$4,600,765	\$6,832,887	\$5,478,900	
Protective services	\$1,406,990	\$1,153,069	\$1,017,941	\$1,683,876	\$1,567,950	
Transportation	\$16,128,251	\$9,486,626	\$8,182,666	\$13,308,247	\$13,028,400	
Water, sewer, solid waste disposal	\$4,793,168	\$3,574,927	\$2,714,693	\$3,934,492	\$3,224,850	
Public health and welfare (FCSS)	\$639,256	\$783,038	\$724,196	\$778,744	\$799,850	
Planning, development	\$1,072,553	\$1,143,145	\$855,641	\$1,171,002	\$1,364,700	
Agriculture and veterinary	\$1,397,583	\$1,134,191	\$1,116,713	\$1,427,281	\$1,396,810	
Recreation and culture	\$2,268,946	\$1,621,789	\$1,537,171	\$1,837,514	\$1,865,500	
School requisitions	\$6,635,781	\$6,838,317	\$5,123,023	\$6,520,119	\$6,520,150	
Lodge requisitions	\$788,108	\$852,083	\$461,788	\$459,579	\$459,700	
Non-TCA projects	\$1,092,265	\$1,059,745	\$1,193,440	\$2,377,366	\$0	
<b>Operating expenses</b>	<b>\$43,649,111</b>	<b>\$33,642,252</b>	<b>\$28,080,756</b>	<b>\$41,126,558</b>	<b>\$36,544,710</b>	\$29,564,860
Principle - Long term debt	\$1,669,369	\$1,578,512	\$965,546	\$1,575,519	\$1,926,300	
<b>Total Operating Expnses</b>	<b>\$45,318,480</b>	<b>\$42,868,522</b>	<b>\$26,239,530</b>	<b>\$52,484,118</b>	<b>\$38,471,010</b>	
<b>Excess (deficiency) before other</b>	<b>(\$813,135)</b>	<b>(\$85,272)</b>	<b>\$10,146,369</b>	<b>(\$13,316,564)</b>	<b>\$605,190</b>	

MACKENZIE COUNTY

Non-TCA Projects 2018

Project Description	2018 Budget	County Cost	External Funding				Internal Funding				NOTES
			FGTF Grant	MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	Restricted Surplus (previous years)	RS-type	Debenture	
<b>(12) - Administration Department</b>											
Information Technology Budget	48,000	48,000									
Building Maintenance Lifecycle Plan	28,000	28,000									
Building Appraisals	40,000	40,000									
FV - Asset Management	45,000	9,000			36,000						
ZA - FRIAA Firesmart Program	354,960	-			354,960						
<b>Total department 12</b>	<b>515,960</b>	<b>125,000</b>	-	-	<b>390,960</b>	-	-	-	-	-	
<b>(23) - Fire Department</b>											
FV - Fire Dept Training Props	30,000	15,000				15,000					50/50 FVFD
LC - Fire Dept Training Props	35,000	17,500				17,500					50/50 LCFD
<b>Total department 23</b>	<b>65,000</b>	<b>32,500</b>	-	-	-	<b>32,500</b>	-	-	-	-	
<b>(26) - Enforcement</b>											
Radar Lazer - Portable	4,200	4,200									
<b>Total department 23</b>	<b>4,200</b>	<b>4,200</b>	-	-	-	-	-	-	-	-	
<b>(41) - Water</b>											
LC - La Crete Future Water Supply Concept	200,000	200,000									
<b>Total department 43</b>	<b>200,000</b>	<b>200,000</b>	-	-	-	-	-	-	-	-	
<b>(42) - Sewer</b>											
LC - Future Utility Servicing Plan	85,000	85,000									
<b>Total department 43</b>	<b>85,000</b>	<b>85,000</b>	-	-	-	-	-	-	-	-	
<b>(43) - Solid Waste Disposal</b>											
Waste Bins 40 & 6 yd	20,000	12,000				8,000					Dispose of 20 waste bins
<b>Total department 43</b>	<b>20,000</b>	<b>12,000</b>	-	-	-	<b>8,000</b>	-	-	-	-	
<b>(61) - Planning &amp; Development Department</b>											
Municipal Census	120,000	95,000			25,000						REDI
MuniSight Software - GIS	98,000	98,000									
Seven (7) Intermunicipal Development Plan and Intermunicipal Collaborative Framework	350,000	150,000			200,000						Alberta Partnership grant
<b>Total department 61</b>	<b>568,000</b>	<b>343,000</b>	-	-	<b>225,000</b>	-	-	-	-	-	
<b>(63) - Agricultural Services Department</b>											
Dell Tough Book and software	20,500	20,500									
Paint MARA Building	10,000	5,000						5,000	GOR		\$5,000 Originally in 2017 Operating
<b>Total department 63</b>	<b>30,500</b>	<b>25,500</b>	-	-	-	-	-	<b>5,000</b>			
<b>(71) - Recreation</b>											
FV - Facility Security Camera System	3,000	3,000									
LC - 2 Sets of Mini Nets & Portable Boards	8,500	8,500									
LC - 2 Heaters for Bleachers	6,500	6,500									
<b>Total department 71</b>	<b>18,000</b>	<b>18,000</b>	-	-	-	-	-	-	-	-	
<b>TOTAL 2018 Non-Capital Projects</b>	<b>1,506,660</b>	<b>845,200</b>	-	-	<b>615,960</b>	<b>40,500</b>	-	<b>5,000</b>	-	-	



# Cash Flow Requirement

**Cash Flow Requirement:**

The Cash Flow Requirement schedule summarizes all of the County's cash requirements for the 2018 year, including operating, capital, borrowing, and municipal reserve transactions.

For this presentation of the operating budget draft, this schedule includes only the following financial objectives:

- cash flow needs for the draft operating budget, including the projected operating costs offset by estimated operating revenues;
- capital debt interest expense and principal repayments; and,
- annual transfers to municipal reserves as mandated by Council.

One of the key figures in this schedule is the amount of revenue that will be required to be raised by municipal levy, or property taxes, in order to fund the County's operating expenses.

**Mackenzie County  
2018 BUDGET - Cash Requirement**

	2017 Budget	% change	2018 Budget
<b>Operating Cash Requirements:</b>			
Operating Cost (excluding non-cash items and capital debt interest expense)	30,675,056	-5%	29,130,835
2018 Non-TCA	1,015,110	47%	1,488,660
2017 Non-TCA Carry Forward - Additional Costs	-		190,000
<b>Less:</b> Other Operating Revenue (excluding municipal tax levy)	(7,773,659)	9%	(8,484,950)
Anticipated draw from prior year accumulated surplus - restricted (for Non-TCA projects)	(56,900)	1329%	(813,056)
Anticipated draw from prior year accumulated surplus - restricted (for operating purposes)	(9,250)	12116%	(1,130,000)
<b>Tax levy for operations</b>	<b>19,593,721</b>		<b>20,381,489</b>
<b>Capital Cash Requirements:</b>			
2018 TCA - New	8,649,756	8%	9,324,711
2017 TCA Carry Forward - Additional Costs	950,606	84%	1,748,171
Capital debt interest	505,190	-7%	471,783
Capital debt principal	1,575,520	22%	1,926,225
<b>Less:</b>			
Capital revenue - grants	(10,105,905)	-10%	(9,058,610)
Other sources capital revenue (community, developers' contributions; contributed assets)	(20,000)	2450%	(510,000)
Proceeds on disposal of assets	(111,500)	557%	(732,100)
Insurance Proceeds	(75,000)	-100%	
Proceeds from new debentures	(1,200,000)	-100%	
Contribution from prior year accumulated surplus	(1,594,683)	-98%	(35,000)
<b>Tax levy for capital</b>	<b>3,012,583</b>	<b>4%</b>	<b>3,135,180</b>
<b>Minimum Tax Levy</b>	<b>22,606,304</b>	<b>4%</b>	<b>23,516,669</b>
Municipal Tax Revenue	(23,798,944)	-1%	(23,611,400)
<b>Deficit/(Surplus)</b>	<b>(3,487,225)</b>	<b>-97%</b>	<b>(94,731)</b>
<b>Future Financial Plans:</b>			
Contributions to Reserves as per Policies (Miniums)	5,102,104	-90%	500,000
Contributions to Reserves			
<b>Tax levy for future financial plans</b>	<b>3,487,225</b>	<b>-86%</b>	<b>500,000</b>
<b>Total Tax Levy</b>	<b>26,093,529</b>	<b>-8%</b>	<b>24,016,669</b>
<b>Net budgeted cash draw on accumulated surplus accounts</b>	<b>(6,102,732)</b>	<b>-76%</b>	<b>(1,478,056)</b>
<b>OTHER:</b>			
Restricted surplus (reserves), beginning of year	21,158,323		22,388,401
Restricted surplus (reserves), ending of year	22,388,401		20,910,345
Changes in restricted surplus (reserves) per Motions	-		-
Restricted surplus (reserves), ending of year, revised	22,388,401		20,910,345
<b>Total budgeted operating and capital costs (excluding non-cash items)</b>	<b>42,420,632</b>		<b>42,342,214</b>

**Notes:**

1: 2018 projected municipal tax revenue is \$23,611,400. This calculation is based on 2017 Tax Rate Bylaw.

Legislative and Administration	Protective Services	Transportation and Airport	Utilities	Planning & Development	Agricultural & Veterinary	Recreation & Cultural	2018
11 + 12	23 + 25 + 26	32 + 33	41 + 42 + 43	61 + 66	63 + 64	51+71+72+73+74	Budget

Schedule A-1: Operating Revenues (excluding municipal taxes, and excluding school and lodge requisitions)

420-Sales of goods and services	23,500	100,000	115,000	148,250	9,600	2,850	99,200	498,400
421-Sale of water - metered	-	-	-	3,122,750	-	-	-	3,122,750
422-Sale of water - bulk	-	-	-	952,050	-	-	-	952,050
424-Sale of land	-	-	-	-	-	-	-	-
Sale of Goods & Services	23,500	100,000	115,000	4,223,050	9,600	2,850	99,200	4,573,200
550-Interest revenue	500,000	-	-	-	-	-	-	500,000
Interest Revenue	500,000	-	-	-	-	-	-	500,000
840-Provincial grants	-	-	732,150	-	-	183,350	298,700	1,214,200
Provincial Grants - operating	-	-	732,150	-	-	183,350	298,700	1,214,200
Other Revenue including frontage	1,386,950	72,950	248,300	78,900	365,000	45,450	-	2,197,550
<b>TOTAL REVENUE</b>	<b>1,910,450</b>	<b>172,950</b>	<b>1,095,450</b>	<b>4,301,950</b>	<b>374,600</b>	<b>231,650</b>	<b>397,900</b>	<b>8,484,950</b>

Schedule A-2: General Operating Expenses (excluding school and lodge requisitions, and excluding debenture principal payments)

Wages & Salaries, Benefits, WCB, Recruiting, Honorariums	3,009,650	559,750	3,586,400	1,170,600	960,200	313,600	273,450	9,873,650
Contracted and General Services	1,582,836	741,050	2,833,500	1,321,700	379,900	873,260	266,250	7,998,496
Materials & Supplies, Fuel & Oil, Chemicals & Salt	115,450	236,650	5,935,050	319,250	24,600	99,950	52,100	6,783,050
Utilities (Gas, Power)	84,250	25,500	298,000	353,750	-	-	2,489	763,989
Grants to local governments	1,513,900	5,000	-	-	-	-	-	1,518,900
Grants to other organizations	-	-	-	-	-	110,000	2,057,750	2,167,750
Capital debt interest	25,300	-	375,450	59,550	-	-	12,200	472,500
Net Book Value of disposed TCA	-	-	499,321	-	-	-	-	499,321
Amortization	290,400	162,600	6,029,450	2,059,600	8,900	24,300	394,100	8,969,350
Other	-	-	-	-	-	-	-	25,000
<b>TOTAL OPERATING EXPENSES</b>	<b>6,646,786</b>	<b>1,730,550</b>	<b>19,557,171</b>	<b>5,284,450</b>	<b>1,373,600</b>	<b>1,421,110</b>	<b>3,058,339</b>	<b>39,072,006</b>
Non-TCA projects	-	-	-	-	-	-	-	-
<b>TOTAL EXPENSES</b>	<b>6,646,786</b>	<b>1,730,550</b>	<b>19,557,171</b>	<b>5,284,450</b>	<b>1,373,600</b>	<b>1,421,110</b>	<b>3,058,339</b>	<b>39,072,006</b>

Less:Non-cash items included in the above:

Estimated gravel inventory change at Year End 2014	-	-	-	-	-	-	-	-
Net Book Value of disposed TCA	-	-	499,321	-	-	-	-	499,321
Amortization	290,400	162,600	6,029,450	2,059,600	8,900	24,300	394,100	8,969,350
Capital debt interest	25,300	-	375,450	59,550	-	-	12,200	472,500
<b>Total operational expenses excluding non-cash items and capital debt interest</b>	<b>6,331,086</b>	<b>1,567,950</b>	<b>12,652,950</b>	<b>3,165,300</b>	<b>1,364,700</b>	<b>1,396,810</b>	<b>2,652,039</b>	<b>29,130,835</b>

Mackenzie County  
 2018 Budget  
 Capital Grant Revenues (for TCA projects)

Schedule B

	Grant funding deferred from prior year	2018 Funding	Total
Provincial Capital Grants - FGTF		633,478	633,478
Provincial Capital Grants - MSI (Capital)		1,951,000	1,951,000
STIP Grant		1,555,500	1,555,500
Resource Road Program			-
Small Communities Grant			-
Provincial Grant - AB Water & Wastewater Program		705,000	705,000
Alberta Parks			-
Resource Road Program (Zama, on hold) (1/2 of \$6m total est. cost)	3,000,000	-	3,000,000
Clean Water and Wastewater (CWWF)	671,132	542,500	1,213,632
<b>Total Capital Revenues</b>	<b>3,671,132</b>	<b>5,387,478</b>	<b>9,058,610</b>

Operating Grant Revenues

	Grant funding deferred from prior year	2018 Funding	Total
Basic Municipal Transportation Grant - MSI	-	608,694	608,694
FCSS Grant	-	298,682	298,682
ASB Grant	-	183,359	183,359
MSI	-	123,479	123,479
Alberta Partnership		200,000	200,000
FCM - Asset Management		36,000	36,000
Firesmart		354,960	354,960
<b>Total Operating Revenues</b>	<b>-</b>	<b>1,805,174</b>	<b>1,805,174</b>

Mackenzie County  
 2018 Budget  
 Contributions to Reserves as per established Policies

Schedule C

Reserves	Minimal Contribution	Comments
General Operating		Reserve Policy #1
General Capital		Reserve Policy #2
Off-Site Levy Reserve	\$0	Reserve Policy #3
Roads Reserve		Reserve Policy #4
Gravel Reclamation reserve	\$0	Reserve Policy #5
Vehicle & Equipment Replacement and Emergency Service Reserve	\$250,000	Reserve Policy #6
Fire Hall		
Recreation and Parks		Reserve Policy #8
Surface Water Management Reserve	\$0	Reserve Policy #9
Municipal Reserve		Reserve Policy #10
Water/Sewer Infrastructure Reserve		Reserve Policy #13
Gravel Crushing		Reserve Policy #14
Grants to Other Organizations Reserve		To Be Developed
Bursaries	\$0	Reserve Policy #17
Rural Water Reserve Fund		Reserve Policy #18
Street light replacement	\$250,000	Reserve Policy #19
<b>Total</b>	<b>\$500,000</b>	



1. Schedule of ending balances for long term debt as of December 31, 2018

		2018	2017
Debentures -		\$	\$
<b>From Alberta Capital Finance Authority:</b>			
14	4.501% due for 2027 (for Zama Tower Road Sewer)	98,982	108,353
16	4.012% due for 2018 (for Zama Water Treatment Plant)	(0)	188,785
17	4.012% due for 2018 (for Zama Wastewater System)	-	92,568
19	3.718% due for 2019 (for Zama Water Treatment Plant)	48,995	144,318
20	3.718% due for 2019 (for Zama Wastewater System)	14,475	42,637
21	3.334% due for 2019 (for La Crete Office Building)	127,704	251,243
22	3.334% due for 2019 (for Zama Multi-Use Cultural Building)	173,354	341,054
23	3.334% due for 2019 (for Zama Water Treatment Plant))	88,049	173,225
25	3.377% due on Dec 15,2020 (Fort Vermilion Corporate Office Expansion)	170,734	251,907
26	3.5635% due on Mar 15, 2021 (Ruaral Water Line)	619,212	851,987
27	4.124% due on Dec 15, 2030 (La Crete Sewer Lift Station)	151,410	160,992
28	2.942% due on Dec 17, 2031 (Highway #88 connector)	1,517,205	1,603,658
29	3.623% due on Dec 15, 2033 (Highway #88 connector)	8,453,242	8,871,043
30	1.741% due June 15, 2022 FV Arena Ice Plant	219,373	280,012
31	1.741% due June 15, 2022 Range Road 180	275,986	352,273
32	1.741% due June 15, 2022 Township Road 1020	353,828	451,633
33	2.270% due Sept 15, 2022 LC Arena Dressing Room/Lobby Reno	309,414	382,500
		<b>12,621,964</b>	<b>14,548,188</b>

2. Principal and interest repayment requirements on long-term debt over the next five years

To be paid in Year	Principal \$	Interest \$	Total \$
2018	1,926,225	471,783	2,398,008
2019	1,632,478	411,034	2,043,512
2020	1,215,985	363,984	1,579,969
2021	1,032,971	327,457	1,360,428
2022	805,962	299,019	1,104,981
2023 to maturity	7,934,568	1,678,013	9,612,582
	<b>14,548,188</b>	<b>3,551,291</b>	<b>18,099,480</b>



### 3. Debt limit calculation

Section 276(2) of the *Municipal Government Act* requires that debt and debt limits as defined by *Alberta Regulation 255/00* for the County be disclosed as follows:

	2017 projected	2016
	\$	\$
Total debt limit, on December 31	\$51,996,573	\$52,646,390
Total debt (principal on loans and loan guarantees), on December 31	(\$14,548,188)	(\$14,657,290)
<b>Amount by which debt limit exceeds (short) debt</b>	<b>\$37,448,385</b>	<b>\$37,989,100</b>
Limit on debt service, in fiscal year	\$8,666,096	\$8,774,398
Service on debt in fiscal year (are interest & principal payments)	(\$2,398,008)	(\$2,080,710)
<b>Amount by which debt servicing limit exceeds debt servicing</b>	<b>\$6,268,087</b>	<b>\$6,693,688</b>

The debt limit is calculated at 1.5 times the revenue of the County (as defined in *Alberta Regulation 255/00*) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the County. Rather, the financial statements must be interpreted as a whole.

### 4. New Debt

Debtures -	2018
	\$
From Alberta Capital Finance Authority:	
30 Zama Access due on Sep 15, 2032	
<b>Total new debt</b>	<b>-</b>



# 2017 Carry Forward Projects



### ALL TCA Carryforward (CF)

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to November 20, 2017	Remaining Budget on November 20, 2017	% Project Completed	Status Update on November 20, 2017	Additional Cost	2018 Cost
<b>Dpt 12 Administration</b>									
(01) Signs with Flags for FV Office (CF)	\$25,000	\$6,940	\$18,060		\$18,060	50%	change since April report	\$0	\$18,060
(02) Payroll software (CF)	\$20,000	\$15,837	\$7,203	\$3,040	\$4,163	75%	completion of first year cycle December 2017.	\$0	\$4,163
(03) LC - Xerox Replacement (2017)	\$60,000	\$58,159	\$60,000	\$58,159	\$1,841	100%	COMPLETE	\$0	\$0
(04) FV - Server & 911 Dispatch UPS replacement (2017)	\$9,500	\$7,390	\$9,500	\$8,143	\$1,357	90%	UPS Installed. Waiting for wiring	\$0	\$1,357
(05) FV - Server room air conditioner replacement (2017)	\$10,000		\$10,000		\$10,000	100%	Alternative method of cooling room was found	\$0	\$0
(06) FV - Mail Folder Inserter (2017)	\$15,000	\$105	\$15,000	\$0	\$15,000	100%	COMPLETE	\$0	\$0
(07) FV/LC - Administration Vehicles x 2 (2017)	\$76,000	\$58,221	\$76,000	\$58,221	\$17,780	100%	COMPLETE	\$0	\$0
(08) FV - Fireproof Storage Cabinet (Records) (CF)	\$8,000	\$8,282	\$8,000	\$8,282	(\$282)	100%	COMPLETE	\$0	\$0
(09) LC - Floor Washer (2017)	\$11,860	\$3,500	\$11,860	\$3,500	\$8,360		ONGOING	\$0	\$8,360
(10) ZC - Admin building tree planting (2017)	\$15,000	\$1,116	\$15,000	\$1,116	\$13,884		ONGOING	\$0	\$13,884
(16) MARA Court House (CF)	\$50,000		\$50,000	\$50,105	(\$105)	100%	Complete	\$0	\$0
(18) Land Purchase (South of High Level) (CF)	\$13,000		\$13,000	\$0	\$13,000	0%	Need to complete FNC	\$0	\$13,000
Total Department 12	\$313,360	\$159,549	\$293,623	\$190,565	\$103,058			\$0	\$58,824
<b>Dpt 23 Fire</b>									
(01) FV - Training Facility (2017)	\$20,000	\$8,650	\$20,000	\$8,650	\$11,350	100%	manipulation was spent. Waiting for matching volunteer component to be accounted for	\$0	\$11,350
(02) LC - Aerial Unit Upgrade (CF)	\$30,000	\$26,950	\$9,003	\$5,953	\$3,050	100%	Complete	\$0	\$0
(03) LC - New Tanker / Pumper (2017)	\$418,722	\$41,872	\$418,722	\$41,872	\$376,850	10%	Order placed with 10% deposit	\$0	\$376,850
Total Department 23	\$468,722	\$77,472	\$447,725	\$56,476	\$391,249			\$0	\$388,200
<b>Dpt 26 Enforcement</b>									
(04) FV - RCMP Trailer for the Safety Trailer Program	\$6,650	\$6,650	\$6,650	\$6,650	\$0	100%	COMPLETE	\$0	\$0
Total Department 26	\$6,650	\$6,650	\$6,650	\$6,650	\$0			\$0	\$0

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to November 20, 2017	Remaining Budget on November 20, 2017	% Project Completed	Status Update on November 20, 2017	Additional Cost	2018 Cost
<b>Dpt 32 Public Works</b>									
(04)FV - 43rd Ave, East of 50th Street (CF)	\$135,000	\$50	\$134,950	0	\$134,950	100%	Complete - Awaiting Eng. Calculation of Project Costs	\$0	\$0
(05)FV - 45 Ave Cul-de-sac, East of 52nd Street (CF)	\$140,000	\$50	\$139,950	0	\$139,950	100%	Complete - Awaiting Eng. Calculation of Project Costs	\$0	\$0
(09)New Road Infrastructure (CF)	\$1,223,583	\$1,195,880	\$251,072	\$269,243	(\$18,171)		Ongoing	\$518,171	\$500,000
(19)LC - Engineering & Design for 113 Street and 109 Ave (CF)	\$100,000	\$58,783	\$44,053	\$2,836	\$41,217	90%	preliminary engineering complete	\$0	\$41,217
(20)LC - 94th Ave Ashphalt Overlay (CF)	\$869,808	\$1,368,570	\$608,149	\$1,106,911	(\$498,762)		Complete - Awaiting Eng. Calculation of Project Costs	\$0	\$0
(21)LC - Lagoon Access Paving (CF)	\$25,000		\$25,000	0	\$25,000	100%	Complete - Awaiting Eng. Calculation of Project Costs	\$0	\$0
(31)ZC - Access Pave (PH V) (CF)	\$6,000,000		\$6,000,000	\$0	\$6,000,000		Ongoing	\$0	\$6,000,000
(45)Snow Plow truck Replacement (2016 CF)	\$290,000	\$289,870	\$1,838	\$1,708	\$130	100%	COMPLETE	\$0	\$0
(50)Gravel Reserve (to secure gravel source) (CF)	\$150,000	\$36,057	\$113,943	0	\$113,943		Working on securing gravel reserves	\$0	\$113,943
(57)FV - Sand and salt shelter (CF)	\$235,000	\$241,856	\$234,445	\$241,301	(\$6,856)	100%	COMPLETE	\$0	\$0
(65)FV - Goose Neck Trailer 32' (2017)	\$28,000	\$27,336	\$28,000	\$27,336	\$664	100%	COMPLETE	\$0	\$0
(66)FV - Gravel truck (2017)	\$90,000	\$83,469	\$90,000	\$89,966	\$34	100%	COMPLETE	\$0	\$0
(67)FV - Pickup Crew Cab - 3/4 Ton (2017)	\$40,000	\$42,957	\$40,000	\$45,220	(\$5,220)	100%	COMPLETE	\$0	\$0
(68)FV - Sand Spreader (2017)	\$6,074		\$6,074	\$5,703	\$371	100%	COMPLETE	\$0	\$0
(69)FV - Skidsteer (2017)	\$80,000	\$70,860	\$80,000	\$70,860	\$9,140	100%	COMPLETE	\$0	\$0
(70)FV - Tilt Deck trailer (2017)	\$8,000	\$8,129	\$8,000	\$8,129	(\$129)	100%	COMPLETE	\$0	\$0
(71)FV - 46 Ave Road Pave (2017)	\$35,000		\$35,000	0	\$35,000	100%	Awaiting invoicing	\$125,000	\$160,000
(75)LC - Road Rebuild - Prairie Packers to West La Crete Road (2017)	\$710,000	\$842,958	\$710,000	\$842,958	(\$132,958)	100%	COMPLETE	\$0	\$0
(76)LC - Teachers Loop Asphalt & Sidewalk (2017)	\$266,000	\$11,526	\$266,000	\$11,526	\$254,475	0%	Engineering started	\$0	\$254,475
(77)LC - Street Improvements (2017)	\$550,000	\$458,200	\$550,000	\$488,550	\$61,450	100%	Awaiting invoices	\$0	\$0
(78)LC - Bridges to new lands-Range Rd180 (2017)	\$2,000,000	\$362,421	\$2,000,000	\$420,698	\$1,579,302	10%	Engineering completed. Awaiting RRD Approval	\$0	\$1,579,302
(79)LC - Bridges to new lands-Township Rd1020 (2017)	\$1,000,000	\$45,499	\$1,000,000	\$45,499	\$954,501	5%	Engineering completed.	\$0	\$954,501
(80)LC - 98Ave Crosswalk Lights (2017)	\$10,142	\$10,142	\$10,142	\$10,142	(\$0)	100%	COMPLETE	\$0	\$0
(81)LC - Pressure Washer (2017)	\$10,900	\$11,100	\$10,900	\$11,100	(\$200)	100%	COMPLETE	\$0	\$0
(84)LC - Trucks x 3 (2017)	\$145,000	\$147,149	\$145,000	\$147,149	(\$2,149)	100%	COMPLETE	\$0	\$0
(85)LC - Dump Trailer (2017)	\$30,200	\$30,208	\$30,200	\$30,208	(\$8)	100%	COMPLETE	\$0	\$0
(86)LC -Steel drum packer (2017)	\$50,000	\$50,000	\$50,000	\$50,000	\$0	100%	COMPLETE	\$0	\$0
(87)LC - Asphalt Miller (2017)	\$27,000	\$25,757	\$27,000	\$25,757	\$1,243	100%	COMPLETE	\$0	\$0
(88)LC/FV - Dozer Blades x 4 (2017)	\$71,800	\$73,500	\$71,800	\$73,500	(\$1,700)	100%	COMPLETE	\$0	\$0
(89)Rubber truck mini excavator (2017)	\$106,020	\$106,020	\$106,020	\$106,020	\$0	100%	COMPLETE	\$0	\$0
(90)LC - Packer/ Roller x 2 (2017)	\$50,000	\$49,959	\$50,000	\$49,959	\$41	100%	COMPLETE	\$0	\$0
(91)RL Road Ditching Improvement (2017)	\$48,780	\$48,471	\$48,780	\$48,471	\$309	100%	COMPLETE	\$0	\$0
Total Department 32	\$20,228,084	\$18,613,093	\$12,916,316	\$4,230,749	\$8,685,567			\$643,171	\$9,603,438
<b>Tender was awarded as one project and Engineer was assigned to allocate appropriate costs to each project. Awaiting Final report from Engineer.</b>									

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to November 20, 2017	Remaining Budget on November 20, 2017	% Project Completed	Status Update on November 20, 2017	Additional Cost	2018 Cost
<b>Dpt 33 Airport</b>									
(01)FV - Pole Tarp Storage Shed (CF)	\$45,000	\$49,681	\$45,000	\$52,931	(\$7,931)	100%	COMPLETE	\$0	\$0
(02)FV/LC - Automated Weather Observation System (AWOS) (2017)	\$74,000	\$70,960	\$74,000	\$73,552	\$448	95%	COMPLETE	\$0	\$0
(03)FV - Parking lot drainage improvements (2017)	\$20,000		\$20,000	0	\$20,000	0%	Awaiting construction of building to reassess drainage	\$0	\$20,000
Total Department 33	\$139,000	\$120,641	\$139,000	\$126,483	\$12,517			\$0	\$20,000

<b>Dpt 41 Water</b>									
(01)LC - Paving Raw Water Truckfill Station (CF)	\$48,000	\$3,360	\$48,000	\$3,360	\$44,640	100%	Awaiting Engineer Calculation of Project Costs	\$0	0
(03)FV - Paving for Water Treatment Plant (CF)	\$250,000	\$16,360	\$233,640		\$233,640	100%	Awaiting Engineer Calculation of Project Costs	\$0	0
(05)LC - Well number 4 (CF)	\$172,500	\$172,405	\$132,371	\$132,276	\$95	100%	Ongoing	\$900,000	\$900,095
(06)ZA - Distribution pump house upgrades (CF/2017)	\$933,569	\$82,781	\$850,788		\$850,788	5%	Design is underway	\$0	\$850,788
(08)FV - Frozen Water Services Repairs (River Road) (CF)	\$210,700	\$142,132	\$142,608	\$74,040	\$68,568	50%	Ongoing into 2018	\$70,000	\$138,568
(11)LC - Waterline Bluehills (CF)	\$833,250		\$833,250		\$833,250		Awaiting further funding		\$833,250
(12)LC - Rural Potable Water Infrastructure (CF)	\$6,594,616	\$6,212,265	\$2,253,408	\$1,833,011	\$420,397	95%	COMPLETE - Deficiencies need correction	\$0	\$20,000
(19)FV - 50th St - Water & sewer extension (CF)	\$346,000	\$255,329	\$329,480	\$238,809	\$90,671	99%	COMPLETE - Deficiencies need correction	\$0	\$0
(20)FV - 49th Avenue Water Re-servicing (CF)	\$250,000	\$119,166	\$228,000	\$109,973	\$118,028	99%	COMPLETE - Deficiencies need correction	\$0	\$0
(21)FV - Storage Work (2017)	\$11,000		\$11,000		\$11,000	10%	To be completed in November	\$0	\$0
(22)LC - Hydrant Replacement (2017)	\$50,000	\$41,189	\$50,000	\$41,189	\$8,811	100%	COMPLETE	\$0	\$0
(23)FV - Re-route Raw Water Truckfill (2017)	\$35,000		\$35,000		\$35,000	10%	To be completed in November	\$0	\$0
Total Department 41	\$9,734,635	\$7,044,987	\$5,147,545	\$2,432,658	\$2,714,887			\$970,000	\$2,742,701

Tender was awarded as one project and Engineer was assigned to allocate appropriate costs to each project. Awaiting Final report from Engineer.

<b>Dpt 42 Sewer</b>									
(02)ZA - Lift station upgrade (CF/2017)	\$1,964,606	\$116,606	\$1,848,000		\$1,848,000	5%	Design is underway	\$0	\$1,848,000
(07)FV - Main Lift Station Grinder (2017)	\$50,000		\$50,000		\$50,000	10%	Grinder is on order	\$0	\$50,000
(08)LC - Sanitary sewer Expansion (CF)	\$100,000	\$32,870	\$100,000	\$32,870	\$67,130	99%	Awaiting final report & invoicing	\$48,000	\$115,130
Total Department 42	\$2,114,606	\$149,476	\$1,998,000	\$32,870	\$1,965,130			\$48,000	\$2,013,130

<b>Dpt 43 Waste</b>									
(02)ZA - WTS Fence (CF)	\$25,000	\$1,180	\$24,620	\$10,825	\$13,795		COMPLETE	\$0	\$0
(03)LC - Blue Hills - Build up ramp (CF)	\$12,000	\$8,410	\$3,590		\$3,590		COMPLETE	\$0	\$0
(04)Waste Bins 40 & 6 yd (2017)	\$20,000	\$22,077	\$20,000	\$22,077	(\$2,077)	100%	COMPLETE	\$0	\$0
(05)Build up Berm - Blumenort WTS (2017)	\$9,000		\$9,000		\$9,000			\$0	\$9,000
Total Department 43	\$66,000	\$31,667	\$57,210	\$32,902	\$24,308			\$0	\$9,000

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to November 20, 2017	Remaining Budget on November 20, 2017	% Project Completed	Status Update on November 20, 2017	Additional Cost	2018 Cost
<b>Dpt 61 Planning &amp; Development</b>									
(02)LC - New Truck (2017)	\$40,000	\$41,007	\$40,000	\$41,007	(\$1,007)	100%	COMPLETE	\$0	\$0
(03)FV - Streetscape (2017)	\$25,000		\$25,000	\$12,700	\$12,300	50%	projects underway	\$25,000	\$37,300
(04)LC - Streetscape (2017)	\$43,227	\$4,455	\$43,227	\$33,161	\$10,066	80%	projects underway - Council Motion 17-11-875 moved \$18,227 from La Crete Beautification project	\$25,000	\$35,066
Total Department 61	\$108,227	\$45,462	\$108,227	\$86,867	\$21,360			\$50,000	\$72,366

**Dpt 63 Agriculture**

(01)HL - Rural Drainage - Phase II & Phase III (CF)	\$1,181,000	\$1,103,192	\$77,808		\$77,808			\$0	\$77,808
(02)LC - Buffalo Head/Steep Hill water mangement (Phase I) (CF)	\$3,859,809	\$628,766	\$3,231,043	\$1,931,807	\$1,299,236	60%	complete, the outlet portion has not yet commenced. <b>ADDITIONAL FUNDS GRANT FUNDED</b>		\$1,299,236
(03)FV - Flood Control Channel Erosion Repair (2017)	\$180,000	\$56,853	\$180,000	\$85,320	\$94,680	100%	awaiting invoices	\$0	\$0
Total Department 63	\$5,220,809	\$1,788,811	\$3,488,851	\$2,017,127	\$1,471,724			\$0	\$1,377,044

**Dpt 71 Recreation**

(01)FV - Ball Diamonds (CF)	\$76,750	\$74,500	\$15,250	\$13,000	\$2,250	100%	COMPLETE	\$0	\$2,250
(04)Grounds Improvements (2014 - FV Walking Trail) (CF)	\$547,800	\$522,406	\$25,394		\$25,394		Request to carry forward	\$0	\$25,394
(07)LC - Splash Park (CF)	\$255,000	\$254,790	\$255,000	\$254,790	\$210	100%	COMPLETE	\$0	\$210
(09)FV - Rodeo Grounds (CF/2017)	\$30,000	\$12,067	\$17,933		\$17,933	70%	COMPLETE	\$0	\$17,933
(23)FV - Skate Shack (CF)	\$30,000		\$30,000		\$30,000		Request to carry forward	\$0	\$30,000
(28)ZA - Com. Hall: Property Full landscaping (CF)	\$63,000	\$60,698	\$2,302		\$2,302		Request to carry forward		\$2,302
(32)FV - Ice plant Repair (2017)	\$1,000,000	\$913,265	\$1,000,000	\$931,647	\$68,353	95%	COMPLETE	\$0	\$68,353
(33)FV - Hall Reno (kitchen) (2017)	\$20,000		\$20,000		\$20,000	0%	Request to carry forward	\$0	\$20,000
(34)FV - Bathroom Reno (2017)	\$15,000	\$14,537	\$15,000	\$14,537	\$463	100%	COMPLETE	\$0	\$463
(35)LC - Fire Alarm (2017)	\$12,000	\$6,000	\$12,000	\$6,000	\$6,000	100%	COMPLETE	\$0	\$6,000
(36)LC - Natural Gas, hot water tank (big), 4 new baseboards (2017)	\$10,800	\$7,000	\$10,800	\$7,000	\$3,800	100%	COMPLETE	\$0	\$3,800
(37)LC - One set of lights for outdoor rink (2017)	\$7,028	\$6,000	\$7,028	\$6,000	\$1,028	100%	COMPLETE Council Motion 17-11-871	\$0	\$1,028
(38)LC - Curling Rink Lights (2017)	\$18,000	\$15,900	\$18,000	\$15,900	\$2,100	100%	COMPLETE, CF pending Nov 29 Council meeting	\$0	\$2,100
(39)LC - 2" water line to the ball diamonds (2017)	\$10,000	\$9,250	\$10,000	\$9,250	\$750	100%	COMPLETE	\$0	\$750
(40)LC - 3 windows upstairs overlooking the ice (2017)	\$8,000	\$4,000	\$8,000	\$4,000	\$4,000	100%	COMPLETE	\$0	\$4,000
(41)LC - Dressing room expansion including gym/weight room (2017)	\$482,500	\$153,750	\$482,500	\$153,750	\$328,750	50%	Lobby Renovations to carry forward	\$0	\$328,750
(42)ZA - Water Repair in Furnance Room (2017)	\$10,000		\$10,000		\$10,000	0%	Request to carry forward	\$0	\$10,000
(43)ZA - Re-shingling hall (2017)	\$35,000		\$35,000		\$35,000	0%	Request to carry forward	\$0	\$35,000
(44)ZA - Energy efficiency upgrade (2017)	\$30,000		\$30,000		\$30,000	0%	Request to carry forward	\$0	\$30,000
(45) La Crete Arena Condenser Motor Purchase	\$4,972		\$4,972		\$4,972		Council Motion 17-11-871	\$0	\$4,972
Total Department 71	\$2,665,850	\$2,054,163	\$2,009,179	\$1,415,874	\$593,305			\$0	\$593,305



Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to November 20, 2017	Remaining Budget on November 20, 2017	% Project Completed	Status Update on November 20, 2017	Additional Cost	2018 Cost
<b>Dpt 72 Parks</b>									
(04)Machesis Lake - Horse camp - road (CF)	\$14,975	\$14,975	\$2,668	\$2,668	\$0	100%	COMPLETE	\$0	\$0
(05)Bridge campground - Survey & improvements (CF)	\$71,950	\$80,310	\$6,807	\$2,230	\$4,577	75%	ONGOING	\$27,000	\$31,577
(07)FV - D.A. Thomas Park - Retaining Wall (CF)	\$10,000	\$4,555	\$5,445		\$5,445	80%	ONGOING	\$10,000	\$15,445
(10)Wadlin Lake - Grounds improvements (CF/2017)	\$110,000	\$94,234	\$45,588	\$29,822	\$15,766	100%	ONGOING	\$0	\$15,766
(11)Machesis Lake Site Development (2017)	\$75,000	\$24,368	\$75,000	\$25,316	\$49,684	90%	COMPLETE	\$0	\$0
(12)Improvements to Provincial Park - Bridge Campground (2017)	\$60,000	\$2,597	\$60,000	\$15,909	\$44,091	50%	ONGOING	\$0	\$44,091
(13)Hutch Lake Cabins - Playground (2017)	\$44,472	\$39,456	\$44,472	\$39,781	\$4,691	75%	Currently being installed	\$0	\$4,691
(14)Hutch Lake Campground improvements (2017)	\$112,000	\$36,814	\$112,000	\$36,814	\$75,186	25%	ONGOING	\$0	\$75,186
(15)Hutch Lake Dock Blocks (2017)	\$10,000		\$10,000		\$10,000	0%	ONGOING	\$0	\$10,000
(16)FV - Mackenzie Housing Park Toddler Playground Equipment (2017)	\$14,700	\$6,682	\$14,700	\$19,795	(\$5,095)	100%	COMPLETE	\$0	\$0
(17)LC - Slide & swings Big Back Yard (2017)	\$32,866	\$14,939	\$32,866	\$29,879	\$2,987	50%	ONGOING	\$0	\$2,987
(18)LC - Playground Expansion (2017)	\$92,962	\$79,822	\$92,962	\$80,986	\$11,976	100%	COMPLETE	\$0	\$0
(19)Machesis Lake - Dock Blocks	\$10,025		\$10,025	\$0	\$10,025	0%	ONGOING	\$0	\$10,025
Total Department 72	\$658,950	\$398,752	\$512,533	\$283,199	\$229,334			\$37,000	\$209,768
Total 2017 Capital Projects	\$41,724,893	\$30,490,723	\$27,124,859	\$10,912,420	\$16,212,439			\$1,748,171	\$17,087,776

**ALL Non TCA Carryforward (CF)**

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to November 20, 2017	Remaining Budget on November 20, 2017	% Project Completed	DIRECTOR COMMENTS	Additional Cost	2018 Cost
<b>Dpt 12 Administration</b>									
(01) Information Technology budget (CF)	\$112,800	\$110,380	\$17,700	\$15,280	\$2,420	100%	COMPLETE	\$0	\$0
(02) Phase 3 - Security & Access control (2017)	\$21,000	\$9,706	\$21,000	\$9,706	\$11,295	10%	used deposit. Install Oct/Nov 20	\$0	\$0
(03)HL - Building Repairs (CF)	\$8,000	\$900	\$7,100	0	\$7,100	100%	COMPLETE	\$0	\$0
(04)Internet Security (2017)	\$10,000	\$8,853	\$10,000	\$8,853	\$1,147	60%	2017	\$0	\$0
(05)Information Technology budget (2017)	\$62,700	\$48,297	\$62,700	\$48,297	\$14,403	50%	2017	\$0	\$0
(06)Removal of MARA Admin Building (2017)	\$80,000	\$63,597	\$80,000	\$63,597	\$16,403	100%	COMPLETE	\$0	\$0
(14)Disaster Emergency Risk Assessment & Planning (CF)	\$20,000	\$11,990	\$8,010	0	\$8,010		COMPLETE	\$0	\$0
(15)Wolf bounty (CF)	\$100,000	\$44,280	\$89,052	\$33,332	\$55,720		ONGOING	\$0	\$55,720
(16)Caribou/industry protection strategy (CF)	\$280,000	\$309,801	\$168,464	\$198,265	(\$29,801)		ONGOING	\$100,000	\$70,199
(17)Zama Firesmart Program (2017)	\$169,400	\$164,680	\$169,400	\$164,680	\$4,720	100%	COMPLETE	\$0	\$0
(18)Cumulative Effects Assessment Study	\$270,000	\$0	\$270,000	\$0	\$270,000	10%	background work started	\$0	\$270,000
Total Department 12	\$1,133,900	\$772,483	\$903,426	\$542,009	\$361,417			\$100,000	\$395,919
<b>Dpt 32 Public Works</b>									
(02)ZA - Zama Access Road Geotech (CF)	\$253,464	\$253,045	\$192,000	\$191,581	\$419	100%	Complete - Awaiting Invoice	\$0	\$0
(04)ZA - Aspen Drive Ditch Repair (CF)	\$60,000	\$0	\$60,000	\$0	\$60,000	0%	Scheduled for Spring 2018	\$0	\$60,000
(05)ZA - Lot Clean up (CF)	\$50,000	\$48,823	\$1,177	\$0	\$1,177	100%	COMPLETE	\$0	\$0
(10)FV - Antique fire truck restoration (CF)	\$4,800	\$4,305	\$2,463	\$1,968	\$495	100%	COMPLETE	\$0	\$0
(12)LC & FV - Road disposition - Survey work (CF)	\$50,000	\$8,641	\$41,359	0	\$41,359	10%	Ongoing	\$0	\$41,359
(13)Assumption Hill Improvement (ditching) (CF)	\$20,000	\$2,710	\$17,290	0	\$17,290	10%	Waiting for Materials	\$0	\$17,290
(14)Zama Road LOC (CF)	\$100,000	\$0	\$100,000	0	\$100,000		Ongoing	\$0	\$100,000
(15)ZA-Dust Control Oil (2017)	\$97,610	\$73,896	\$97,610	\$73,896	\$23,714	100%	Complete - Awaiting Invoice	\$0	\$0
(16)Goertzen Sub Division Oil (2017)	\$140,000	\$115,892	\$140,000	\$115,892	\$24,108	100%	Complete - Awaiting Invoice	\$0	\$0
(18)HL south Road Oil Dust Control (2017)	\$105,000	\$97,874	\$105,000	\$97,874	\$7,126	100%	Complete - Awaiting Invoice	\$0	\$0
(19)Rocky Land Oil dust Control (2017)	\$125,000	\$0	\$125,000	0	\$125,000		Complete in 2018	\$0	\$125,000
(20)LC Lakeside Estates Oil Dust Control (2017)	\$22,000	\$22,000	\$22,000	\$22,000	\$0	100%	COMPLETE	\$0	\$0
(21)LC Blumenort Road West Oil Dust Control (2017)	\$60,000	\$37,754	\$60,000	\$37,754	\$22,246	100%	Complete - Awaiting Invoice	\$0	\$0
Total Department 32	\$1,087,874	\$664,940	\$963,899	\$540,965	\$422,934			\$0	\$343,649
<b>Dpt 33 Airport</b>									
(01)Airport Master Plan (CF)	\$75,000	\$8,504	\$72,220	\$5,724	\$66,496	10%	project ongoing	\$0	\$66,496
(02)FV & LC Papi Lights (CF)	\$32,413	\$26,800	\$5,613	0	\$5,613	100%	COMPLETE	\$0	\$0
(03)FV Airport Development (CF)	\$16,382	\$7,213	\$16,382	\$7,213	\$9,169		ONGOING	\$0	\$9,169
(04) FV- Rename FV Airport to Wop May Memorial Airport	\$6,000	\$2,313	\$6,000	\$2,313	\$3,687	100%	Complete - Awaiting Invoice	\$0	\$0
Total Department 33	\$129,795	\$44,829	\$100,215	\$15,249	\$84,966			\$0	\$75,666
<b>Dpt 41 Water</b>									
(04)FV - Exhaust Thimbles (CF)	\$20,000	\$18,252	\$20,000	\$18,252	\$1,748	100%	COMPLETE	\$0	\$0
(05)LC - Exhaust Thimbles (CF)	\$20,000	\$17,282	\$20,000	\$17,282	\$2,718	100%	COMPLETE	\$0	\$0
(06)ZA - Exhaust Thimbles (CF)	\$20,000	\$19,129	\$20,000	\$19,129	\$871	100%	COMPLETE	\$0	\$0
(07)FV/HL Rural Comprehensive Water Study (2017)	\$20,000	\$0	\$20,000	0	\$20,000		Awaiting grant details Request CF funds to 2018 Rocky Lane water Truckfill TCA projects	\$0	\$20,000
Total Department 41	\$80,000	\$54,662	\$80,000	\$54,662	\$25,338			\$0	\$20,000

**ALL Non TCA Carryforward (CF)**

Description	TOTAL PROJECT BUDGET	TOTAL Cost to Date	2017 Budget	Costs in current year up to November 20, 2017	Remaining Budget on November 20, 2017	% Project Completed	DIRECTOR COMMENTS	Additional Cost	2018 Cost
<b>Dpt 43 Solid Waste</b>									
(01)FV - Transfer Station Composting Program (CF)	\$5,000	\$0	\$5,000	0	\$5,000	0%		\$0	\$5,000
(02)LC - Transfer Station Composting Program (CF)	\$5,000	\$0	\$5,000	0	\$5,000	0%		\$0	\$5,000
(03)LC - Waste Packer Plan (CF)	\$5,000	\$0	\$5,000	0	\$5,000	0%		\$0	\$5,000
(04)Rocky Lane WTS Survey (2017)	\$10,000	\$3,600	\$10,000	\$3,600	\$6,400	100%	COMPLETE	\$0	\$0
Total Department 43	\$25,000	\$3,600	\$25,000	\$3,600	\$21,400			\$0	\$15,000
<b>Dpt 61 Planning &amp; Development</b>									
(02)Infrastructure Master Plans (CF)	\$240,800	\$228,241	\$12,559	0	\$12,559	95%	waiting on consultant	\$0	\$12,559
(03)Land Use Bylaw Update (CF)	\$100,000	\$93,579	\$59,653	\$53,232	\$6,421	100%	COMPLETE	\$0	\$0
(09)Rural addressing signs (CF)	\$395,000	\$306,400	\$88,600	0	\$88,600	100%	COMPLETE	\$0	\$0
(10)Natural Disaster Mitigation Program (2017)	\$50,000	\$0	\$50,000	0	\$50,000	0%	\$15,000 ADDITIONAL FUNDS	\$90,000	\$105,000
Total Department 61	\$785,800	\$628,220	\$210,812	\$53,232	\$157,580			\$90,000	\$117,559
<b>Dpt 71 Recreation</b>									
(01)ZA - Hall electrical upgrades (CF)	\$31,887	\$24,473	\$7,414	0	\$7,414		ONGOING	\$0	\$7,414
(14)LC- Ice Rink Foam Dividers (2017)	\$4,987	\$4,871	\$4,987	\$4,871	\$116	100%	COMPLETE	\$0	\$0
(15)LC- Sidewalk to Tennis Court (2017)	\$1,913	\$1,825	\$1,913	\$1,825	\$88	100%	COMPLETE	\$0	\$0
Total Department 71	\$38,787	\$31,169	\$14,314	\$6,696	\$7,618			\$0	\$7,414
<b>Dpt 72 Parks</b>									
(01)FV - Bridge Campsite - Clear Trees (CF)	\$5,000	\$0	\$5,000	0	\$5,000	0%	Requires plan approval	\$0	\$5,000
(02)Fire Pits & Picnic Tables (2017)	\$10,000	\$4,650	\$10,000	\$4,650	\$5,350	100%	ONGOING	\$0	\$5,350
(05)La Crete Street Scape Implementation Committee (CF)	\$0	\$0	\$0	0	\$0		875 Moved Funds of \$18,227 to		
(10)Wadlin Lake - Blocking for dock (CF)	\$2,500	\$0	\$2,500	0	\$2,500	100%	ONGOING	\$0	\$2,500
(11)LC - Shelters (2017)	\$9,500	\$8,327	\$9,500	\$8,327	\$1,173	100%	COMPLETE	\$0	\$0
(12)Wadlin Lake Land Purchase (2017)	\$15,000	\$0	\$15,000	0	\$15,000	100%	funds to 2018 TCA projects	\$0	\$15,000
Total Department 72	\$42,000	\$12,977	\$42,000	\$12,977	\$29,023			\$0	\$27,850
Total 2017 Non Capital Projects	\$3,243,156	\$2,158,218	\$2,259,666	\$1,174,728	\$1,084,938			\$190,000	\$1,003,056



# 2018 Capital Projects



**MACKENZIE COUNTY**

**TCA Projects 2018**

Project Description	2018 Budget	County Cost	External Funding				Internal Funding				NOTES
			FGTF Grant	MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debenture	
<b>(12) - Administration Department</b>											
Information Technology Network Equipment	30,000	30,000									
FV Office HVAC Photocopy Room/Meeting Room 1/Council Chambers	30,000	30,000									
FV Cargo Trailer	12,000	12,000									
<b>Total department 12</b>	<b>72,000</b>	<b>72,000</b>	-	-	-	-	-	-	-	-	
<b>(23) - Fire Department</b>											
LC - Deck Gun (Tompkins)	15,000	15,000									
LC - Pison Intake Valve and Booster Reel (Tompkins)	8,600	8,600									
LC - Wildland Skid	5,200	5,200									
LC - Install Generator Hook up	8,000	8,000									
<b>Total department 23</b>	<b>36,800</b>	<b>36,800</b>	-	-	-	-	-	-	-	-	
<b>(26) - Enforcement</b>											
<b>Total department 26</b>	-	-	-	-	-	-	-	-	-	-	

Project Description	2018 Budget	County Cost	External Funding				Internal Funding				NOTES
			FGTF Grant	MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debenture	
<b>(32) - Transportation Department</b>											
Street Sweeper	335,000	310,000				25,000				Unit # 3206	
AWD Grader x3	1,488,261	910,161				578,100				Unit # 2137, # 2138, # 2139	
FV - Tractor w/ Snowblower Attachment	256,500	195,500				61,000				Unit # 2415	
FV - Skidsteer	51,000	26,000				25,000				Unit # 2326	
LC - Tilt Trailer	11,000	11,000									
LC - Skidsteer	51,000	26,000				25,000				Unit # 2327	
LC- Pick up Truck	42,000	42,000									
LC - Pick up Truck	42,000	27,000				15,000				Unit # 1045	
ZA - Back Hoe	139,000	139,000									
ZA - Dump Trailer	12,000	12,000									
FV - Pressure Washer	17,000	16,500				500					
LC - Heated Oil Unit Setup/Storage	40,000	40,000									
FV - Overlay 45 Ave	80,000	80,000									
FV - Overlay 47 Street (Hospital Hill)	40,000	40,000									
FV - Rebuild Eagles Nest Road (2 miles)	800,000	800,000									
FV - Rebuild Rocky Lane Road	1,000,000	5,000			500,000	495,000				contingent on grant funding	
FV - Crosswalk Lights	10,550	10,550									
FV - Fix Hill on Range Road 134	13,000	13,000									
LC - Cross Walk Lights x2	20,700	20,700									
LC - Chipseal North & South Access	275,000	275,000									
LC - Rebuild Golf Course Rd (1/2 mile)	20,000	20,000									
LC - Rebuild Airport Road (2 miles)	800,000	800,000									
LC - Rebuild Blue Hills Road (2 miles)											
LC - Rebuild Range Road 180 N (2 miles)	800,000	800,000									
LC - Buffalo Head Tower Flood Mitigation	50,000	50,000									
LC - Oil Bluemenart Road West	185,000	185,000									
LC - Overlay River Road	880,000	880,000									
LC - Various Overlays Hamlet of La Crete	250,000	250,000									
LC - Thermoplastic Lines Hamlet of La Crete	48,000	48,000									
FV - Shop Parking & Entrance Improvements	12,000	12,000									
<b>Total department 32</b>	<b>7,769,011</b>	<b>6,044,411</b>	-	-	500,000	1,224,600	-	-	-		



Project Description	2018 Budget	County Cost	External Funding				Internal Funding				NOTES
			FGTF Grant	MSI Grant	Other Grant	Other Sources (non-grant)	Municipal levy	RS-type	Restricted Surplus (previous years)	Debenture	
<b>(41) - Water Treatment &amp; Distribution Department</b>											
FV - Rural Water Supply North of the Peace River	20,000	20,000						GOR	20,000		\$20,000 from 2017 Non TCA Project - HL Rural Comprehensive Water Study
LC - Truck replacement	42,000	39,500				1,500					Unit #1431
<b>Total department 41</b>	<b>62,000</b>	<b>59,500</b>	-	-	-	<b>1,500</b>	-		<b>20,000</b>	-	
<b>(42) - Sewer Disposal Department</b>											
ZA - Sewage Forcemain	1,085,000	542,500			542,500					542,500	
LC - Main Lift Station Meter	50,000	50,000									
<b>Total department 42</b>	<b>1,135,000</b>	<b>592,500</b>	-	-	<b>542,500</b>	-	-		-	<b>542,500</b>	
<b>(72) - Parks &amp; Playgrounds Department</b>											
FV - Processor / Splitter	33,200	33,200									
LC - Zero Turn Mower	15,200	15,200									Donate Unit #3010 to La Crete Recreation Board
3/4 ton pickup	45,000	43,500				1,500					Unit #1646
FV - Parks Storage Shed	27,500	27,500									
FV - Hutch Lake Cabin Expansion	114,000	114,000									
FV - Wadlin Lake Land Purchase	15,000	15,000						GOR	15,000		\$15,000 transfer from 2017 Non TCA Project - Wadlin Lake Land Purchase
<b>Total department 72</b>	<b>249,900</b>	<b>248,400</b>	-	-	-	<b>1,500</b>	-		<b>15,000</b>	-	
<b>TOTAL 2018 Capital Projects</b>	<b>9,324,711</b>	<b>7,053,611</b>	-	-	<b>1,042,500</b>	<b>1,227,600</b>	-	-	<b>35,000</b>	<b>542,500</b>	



# Municipal Reserves



MACKENZIE COUNTY  
MUNICIPAL RESERVES

Name	Estimated (Dec. 31, 2016)	To be used for projects (TCA & NITCA)	Transfer from Operating to Reserve	Transfer from Reserves to Operating	Interfund Transfers	Estimated (Dec. 31, 2017)	To be used for projects (TCA & NITCA)	Transfer from Operating to Reserve	Transfer from Reserves to Operating	Interfund Transfers	Estimated (Dec. 31, 2018)
<b>Operating Fund Reserves:</b>											
Bursaries	9,250		13,350	(9,250)		13,350					13,350
Operating Fund Reserve - incl. non-TCA	-					-					-
General Operating Reserve	3,137,564	(325,777)	670,000	(382,000)	(15,000)	3,084,787	-		(670,000)		2,414,787
Gravel Reclamation	22,377					22,377					22,377
Gravel Crushing Reserve	543,955		500,000	-		1,043,955			(500,000)		543,955
Off-Site Levy Reserve	1,277,507					1,277,507					1,277,507
Rocky Acres Program - Incomplete Reserve-P.T.O. A.G.	-					-					-
Grants to Other Organizations Reserve Development	620,536	(222,650)		(34,968)	35,000	397,918					397,918
Non-profit Organizations	-					-					-
Recreation Emergency Funding Subdivisions Reserve	-					-					-
Municipal Reserve	478,922	(168,000)				310,922					310,922
<b>Subtotal - Operating Fund Reserves</b>	<b>6,090,111</b>	<b>(390,650)</b>	<b>1,183,350</b>	<b>(426,218)</b>	<b>20,000</b>	<b>6,150,816</b>	<b>-</b>	<b>-</b>	<b>(1,170,000)</b>	<b>-</b>	<b>4,980,816</b>
<b>Capital Fund Reserves:</b>											
Incomplete Capital - Administration	-					-					-
Incomplete Capital - Fire Department	-					-					-
Emergency Service	963,469				(963,469)	-					-
Emergency Service - Tompkins	250,000				(250,000)	-					-
Incomplete Capital - Ambulance	0					0					0
Emergency Service - Fort Vermilion	450,000					450,000					450,000
Incomplete Capital - Enforcement	-					-					-
Vehicle & Equipment Replacement and Roads Reserve (General)	1,770,195	(505,469)			963,469	2,228,195					2,228,195
Street Light Replacement Reserve	4,536,864	(655,000)				3,881,864					3,881,864
Walking Trails - Fort Vermilion	-					-					-
Walking Trails - La Crete	-					-					-
Walking Trails - Zama	-					-					-
Incomplete Capital - Public Works	-					-					-
Incomplete Capital - Airport	-					-					-
Drainage Reserve	2,500,031	(585,606)				1,914,425					1,914,425
Water /Sewer Infrastructure Reserve	386,225				(224,022)	162,203					162,203
Rural Water Reserve Fund	2,492,123				190,011	2,682,134					2,682,134
Water Upgrading	-					-					-
Incomplete Capital - Sewer	-					-					-
Sewer Upgrading	-					-					-
Incomplete Capital - Waste	-					-					-
Waste	-					-					-
Walking Trails - Zama	-					-					-
Incomplete Capital - Shop & Storage	-					-					-
Garbage Projects (incl. capital)	-					-					-
Incomplete Capital - Development Reserve - Sewer Upgrading	-					-					-
Agriculture - Reserve	-					-					-
<b>Recreation and Parks</b>	<b>250,000</b>	<b>(55,000)</b>				<b>195,000</b>					<b>195,000</b>
Recreation Board Reserve - Zama	19,389					19,389					19,389
Recreation Reserve - Fort Vermilion	130,076	(55,000)				75,076					75,076
Recreation Reserve - La Crete	240,570	(39,110)				201,460					201,460
Recreation Facilities - Zama	-					-					-
Recreation Facilities - Fort Vermilion	-					-					-
Recreation Facilities - La Crete	-					-					-
Incomplete Capital - Recreation	100					100					100
General Capital Reserve	4,049,943	134,536			250,000	4,434,479					4,434,479
<b>Subtotal - Capital Fund Reserves</b>	<b>18,038,985</b>	<b>(1,760,649)</b>	<b>-</b>	<b>-</b>	<b>(34,011)</b>	<b>16,244,325</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,244,325</b>
<b>TOTAL RESERVES</b>	<b>24,129,096</b>	<b>(2,151,299)</b>	<b>1,183,350</b>	<b>(426,218)</b>	<b>(14,011)</b>	<b>22,395,141</b>	<b>-</b>	<b>-</b>	<b>(1,170,000)</b>	<b>-</b>	<b>21,225,141</b>
<b>Established reserves as per Council policies</b>											



# 2018 Municipal Taxes

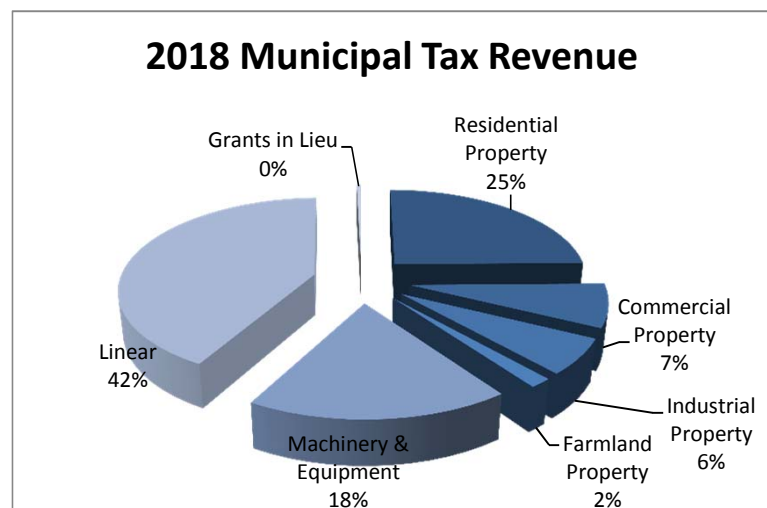
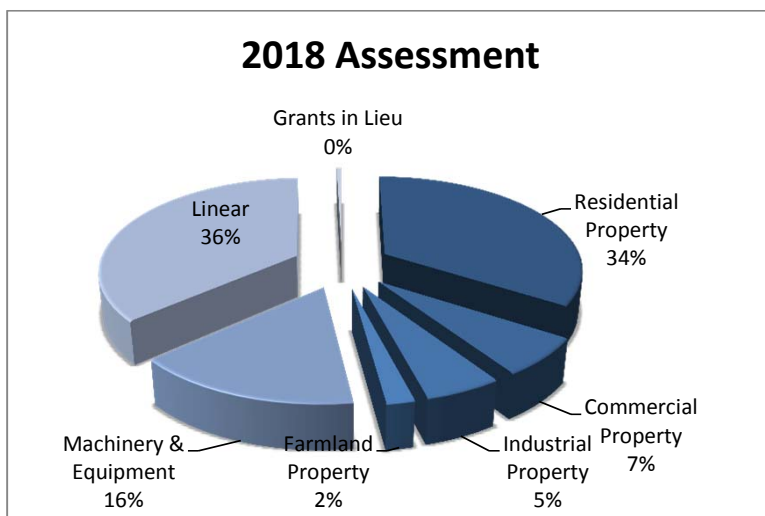




	2017 assessment	% change estimated	2018 estimated assessment	2018 projected revenue
Residential Property	780,624,090	0.00%	780,624,090	5,860,926
Commercial Property	149,145,140	0.00%	149,145,140	1,775,275
Industrial Property	121,540,530	0.00%	121,540,530	1,446,697
Farmland Property	44,343,070	0.00%	44,343,070	377,271
Machinery & Equipment	359,713,940	0.00%	359,713,940	4,281,675
Linear	825,930,250	0.00%	825,930,250	9,831,048
Grants in Lieu	9,845,820	0.00%	9,845,820	97,531
<b>Total Taxable Assessment</b>	<b>\$2,291,142,840</b>	<b>0.00%</b>	<b>\$2,291,142,840</b>	<b>\$23,670,421</b> (1)
Tax exempt assessment	187,119,170	0.00%	187,119,170	0
<b>Total Assessment</b>	<b>\$2,478,262,010</b>	<b>0.00%</b>	<b>\$2,478,262,010</b>	<b>\$23,670,421</b> (2)

Notes:

(1) Please note that 2017 tax bylaw rates were used in the calculation of the projected 2018 tax revenues.





# 2018 Grants to Other Organizations



**MACKENZIE COUNTY**

**Summary of 2018 Grants to Other Organizations (NPOs)**

Orginazation	2018 Budget	2018 Request	2017 Budget	2016 Actual	2015 Actual
Mackenzie County Library Board	241,550	241,550	239,080	237,910	228,000
Recreation Boards	1,198,919	2,063,050	1,727,739	1,370,546	1,105,901
FCSS	373,353	468,271	373,353	373,353	293,341
Agriculture	110,000	133,000	127,000	110,000	150,000
Other	419,400	835,500	464,541	426,908	402,500
	<b>2,343,222</b>	<b>3,741,371</b>	<b>2,931,713</b>	<b>2,518,717</b>	<b>2,179,742</b>

**Specification of requests by location:**

Location	FCSS	Other Grants	Recreation Boards	Agriculture	Mackenzie County Library	Total
3 Recreation Boards - Capital			175,500			175,500
Fort Vermillion	149,202	54,500	352,993			556,695
La Crete	215,210	159,700	518,031			892,941
Zama	8,941	8,000	152,396			169,337
High Level		40,000				40,000
Rocky Lane		39,000				39,000
Rainbow Lake		25,000				25,000
Library					241,550	241,550
Other (Regional)		88,000		110,000		198,000
Tourism		1,000				1,000
Cemeteries		4,200				4,200
<b>Total 2018 Budget</b>	<b>373,353</b>	<b>419,400</b>	<b>1,198,919</b>	<b>110,000</b>	<b>241,550</b>	<b>2,343,222</b>

## Library Boards

### *Mackenzie Library Board*

	2018 Budget	change	2018 Request	change	2017 Actual	change	2016 Actual	change	2015 Actual	change
Mackenzie Library Board	212,500	0.00%	212,500	0.00%	212,500	0.00%	212,500	0.00%	212,500	1.09%
Town of High Level Cost Sharing*	15,500	0.00%	15,500	0.00%	15,500	0.00%	15,500	0.00%	15,500	-1.96%
Utilities	13,550		13,550	22.29%	11,080	11.81%	9,910	10.79%	8,945	
<b>Total</b>	<b>241,550</b>		<b>241,550</b>	<b>1.03%</b>	<b>239,080</b>	<b>0.49%</b>	<b>237,910</b>	<b>0.41%</b>	<b>236,945</b>	<b>4.83%</b>

Population	10,927	10,927	10,925	10,927
\$ per capita	\$22.11	\$21.88	\$21.78	\$21.68

Mackenzie County  
Recreation Boards

		2018 Budget	2018 Requests	2017 Actual	2016 Actual	2015 Actual
<b>FV Recreation Society</b>	Capital - see specification	98,000	853,200	555,000	113,870	129,500
	Operating - Board & Facilities	213,728	233,496	185,850	185,850	185,850
	<b>Total requested</b>	<b>311,728</b>	<b>1,086,696</b>	<b>740,850</b>	<b>299,720</b>	<b>315,350</b>
	<i>Paid by County:</i>					
	Operating - utilities	122,353	113,948	116,527	69,807	110,978
	Operating - insurance	16,912	17,103	16,912	16,912	17,555
	<b>Total requested + paid by County</b>	<b>450,993</b>	<b>1,217,747</b>	<b>874,289</b>	<b>386,439</b>	<b>443,884</b>

<b>LC Recreation Society</b>	Capital - see specification	77,500	172,500	177,700	414,149	82,030
	Operating - Board & Facilities	343,390	378,800	298,600	298,600	242,585
	<b>Total requested</b>	<b>420,890</b>	<b>551,300</b>	<b>476,300</b>	<b>712,749</b>	<b>324,615</b>
	<i>Paid by County:</i>					
	Operating - utilities	137,813	113,652	131,250	71,439	125,000
	Operating - insurance	36,828	37,267	36,828	36,828	38,319
	<b>Total requested + paid by County</b>	<b>595,531</b>	<b>702,219</b>	<b>644,378</b>	<b>821,016</b>	<b>487,934</b>

<b>Zama Recreation Society (excl. FCSS &amp; excl. Chamber of Commerce)</b>	Capital - see specification	-	-	75,000	30,920	78,200
	Operating - Board & Facilities	136,732	118,880	118,880	118,880	118,880
	<b>Total requested</b>	<b>136,732</b>	<b>118,880</b>	<b>193,880</b>	<b>149,800</b>	<b>197,080</b>
	<i>Paid by County:</i>					
	Operating - Utilities	9,895	18,387	9,424	7,523	8,975
	Operating - Insurance	5,769	5,816	5,769	5,769	5,885
	<b>Total requested + paid by County</b>	<b>152,396</b>	<b>143,084</b>	<b>209,073</b>	<b>163,092</b>	<b>211,940</b>

Summary	2018 Budget	2018 Requests	2017 Actual	2016 Actual	2015 Actual
Total capital (County's portion)	175,500	1,025,700	807,700	558,939	289,730
Total operating	693,850	731,176	603,330	603,330	547,315
<b>Total capital + operating</b>	<b>869,350</b>	<b>1,756,876</b>	<b>1,411,030</b>	<b>1,162,269</b>	<b>837,045</b>
County-paid utilities & insurance	329,570	306,174	316,709	208,277	306,713
<b>Grand total</b>	<b>1,198,919</b>	<b>2,063,050</b>	<b>1,727,739</b>	<b>1,370,546</b>	<b>1,143,758</b>

\*Utilities includes increase due to the Alternative Supply Reserve Fund for Northern Lights Gas Co-Op

Specification of Capital Grant Requests for 2018 (includes non-TCA items)	2018 Budget	2018 Requests	Cost Allocation - Approved			Notes
			Rec. Board cost share	County cost share	Total	
<i>Fort Vermilion Recreation Society:</i>						
New Hockey Boards and Glass for ice surface W/ netting		240,000				
Facility Lighting upgrade (lobby & ice surface)	20,000	50,000			-	
Boiler Room upgrades	45,000	45,000			-	
Splash Pad Renovations		20,000			-	
Second Beach Volleyball court		10,000			-	
Facility Door upgrade	30,000	30,000				
Facility Security Camera System	3,000	12,000				
Fitness Centre Equipment	-	20,000				
Full Size Soccer Nets	-	10,000				
Facility Booking Software		2,400				
Install Air Conditioning		59,800				
Artificial Ice Header Replacement		79,000				
Emergency Generator		275,000			-	
<b>Subtotal - Fort Vermilion Recreation Society</b>	<b>98,000</b>	<b>853,200</b>	-	-	-	
<i>La Crete Recreation Society:</i>						
Sprinklers for Ball Diamonds		60,000			-	
Skate Shack in Bluehills, shingles, roof extension, siding	20,000	20,000			-	
Renovate old dressing rooms (paint, vanities, bench)	-	35,000			-	
two sets of mini nets & portable boards	8,500	8,500			-	
Floor Scrubber	7,000	7,000			-	
Two Heaters for Bleachers	6,500	6,500			-	
Splash Park Electrical and Plumbing	18,000	18,000			-	
Wheel chair lift for hall & Wheel chair accessibility						no amount given
Parking Lot Slurry & Lines	17,500	17,500			-	
<b>Subtotal - La Crete Recreation Society</b>	<b>77,500</b>	<b>172,500</b>	-	-	-	
<i>Zama Recreation Society:</i>						
Requesting only Carry forward from 2017						
<b>Subtotal - Zama Recreation Society</b>	-	-	-	-	-	
<b>Total - Recreation Societies</b>	<b>175,500</b>	<b>1,025,700</b>	-	-	-	



Mackenzie County

Schedule of Recurring Grants - FCSS

	2018 Budget	change	2018 Requests	change	2017 Actual	change	2016 Actual	change	2015 Actual	change
Fort Vermilion FCSS	149,202	-37%	238,700	60%	149,202	18%	149,202	18%	126,019	0%
La Crete FCSS	215,210	-2%	220,630	3%	215,210	18%	215,210	18%	181,770	0%
Zama FCSS	8,941	0%	8,941	0%	8,941	18%	8,941	18%	7,552	0%
<b>Total FCSS Funding Requested:</b>	<b>373,353</b>	-20%	<b>468,271</b>	25%	<b>373,353</b>	18%	<b>373,353</b>	18%	<b>315,341</b>	0%
Provincial FCSS Funding (80%)	298,682	0%	298,682	0%	298,682	18%	298,682	18%	252,273	0%
Municipal Share (20%)+	74,671	0%	74,671	0%	74,671	18%	74,671	18%	63,068	0%
<b>Provincial + Municipal funding available:</b>	<b>373,353</b>	0%	<b>373,353</b>	0%	<b>373,353</b>	18%	<b>373,353</b>	18%	<b>315,341</b>	0%
<b>Requested over the funding available:</b>			<b>94,918</b>		<b>0</b>		<b>0</b>		<b>0</b>	

The 20% municipal share is funded by the County's municipal taxes.

Mackenzie County  
Grants to Other Non-Profit Organizations

Organization	Operating or Capital	2018 Budget	2018 Request	2017 Approved	2016 Approved	2015 Approved	2018 Notes
Assumption Region Community Policing Society	Operating	-	6,040	-	-	-	Organize past and future financial records. Purchase wall mount pamphlet holder. Vehicle and emergency kits. Promotional items
Frontier Veterinary Services	Operating - Large Animal	20,000	26,000	20,000	-	-	
	Operating	40,000	40,000	40,000	60,000	100,000	
FV Agricultural Society - Heritage Centre	Operating	25,000	45,000	25,000	25,000	25,000	Museum Curator wages. Exhibit development. Computer Upgrades. General operation costs.
FV Area Board of Trade	Operating	17,000	80,510	12,000	12,000	12,000	Aquiring Airport terminal for office. Build a secured visitor display for york boat. Canada Day festivities. Board Activites including monthly meetings, memberships, facility costs.
FV Friends of the Old Bay House Society	Utilities only	2,500	23,000	11,500	-	-	Restore Old Bay house Grant Request for shortfall of funds required.
FV Mackenzie Applied Research Association	Operating	50,000	50,000	50,000	50,000	50,000	
	Operating	-	15,000	15,000	-	-	
FV Royal Canadian Legion, Branch 243	Operating	6,000	-	6,000	6,000	6,000	Did not receive a 2018 Application
FV Seniors' Club	Operating	4,000	-	4,000	4,000	4,000	Did not receive a 2018 Application
FV Walking Trail - in TCA budget	Operating	-	-	-	-	10,000	Did not receive a 2018 Application
Fort Vermillion Youth Programs	Operating	-	-	-	-	5,000	Did not receive a 2018 Application
HL Agricultural Exhibition Association	Capital	15,000	15,000	15,000	10,000	10,000	Cost Sharing: \$20,000 from HLAEA. Track and Field upgrades. Outhouse
HL Rural Community Hall	Operating	10,000	10,000	10,000	10,000	10,000	New Outhouse
	Capital	15,000	15,000	10,000	10,000	7,000	
HL Trappers Association	Capital	-	-	6,000			
LC Area Chamber of Commerce	Operating	25,000	25,000	23,000	23,000	23,000	
LC Agricultural Society - Mennonite Heritage Village	Capital	13,000	13,000	10,000	10,000	10,000	(50/50 cost share) Install power to south museum equipment shed. Develop an interpretive galary. Flower mil Ext steps. Wind Mill Base
	Operating	35,000	80,000	35,000	35,000	35,000	plus gravel
	Operating-Utilities & Insurance	41,000	41,000	41,000	22,489	41,506	
LC Community Equine Centre	Operating - Heat and Power	10,000	-	10,000	100,000		Did not receive a 2018 Application
LC Field of Dreams Stampede Committee (Rodeo)	Capital	10,000	90,000	35,000	-	-	Facility improvements and upgrades. Install arrow pens. Payoff of the rest of the bleacher roof cost.
LC Meals for Seniors	Operating	6,000	6,000	4,000	4,000	4,000	Providing hot lunches for seniors.
LC Polar Cats	Operating	5,000	15,000	5,000	5,000	5,000	<i>RECEIVED PAST DEADLINE.</i> Trails and site maintenance. Connect LC and HL ice crossing trails
LC Seniors Inn (drop-in centre)	Operating	3,000	3,000	3,000	3,000	3,000	Operating Costs
	Operating - Utilities	4,000	2,450	1,341	1,219	1,456	2018 Includes Sewer/Water and Gas
LC Walking Trails - in TCA budget	Operating	-	-	-	-	10,000	Did not receive a 2018 Application
Mackenzie Regional Community Society	Operating	-	10,000	-		-	Offer direct support to victims
Rainbow Lake Family Centre	Capital	-	6,300	5,000	-	10,000	Facility Improvements - Outdoor/Indoor
Rainbow Lake Nursery School Society	Capitlal	-	4,000				Purchase of new and replacement toys.
Rainbow Lake Youth Center	Capital	-	28,000				Build a disconnect room. Update current technology. Funds for Activity nights
	Operating	25,000	39,000	7,500			Youth Supervisor wages. Misc operating expenses

Organization	Operating or Capital	2018 Budget	2018 Request	2017 Approved	2016 Approved	2015 Approved	2018 Notes
Rocky Lane Agricultural Society	Capital	15,000	15,000	12,000	12,000	14,000	Indoor arena storage addition
	Operating	14,000	14,000	12,000	14,000	14,000	outdoor skating rink/ cross country ski facility operations
	Operating - Arena Heat and Power	10,000	-	10,000	-	-	
Tompkins Improvement Board	Operating	7,700	15,000				Cost Sharing: \$30,000 from TIB. Cost assessment for Blue Hills Community Complex
Watt Mountain Wanderers	Operating	-	-	5,000	5,000	10,000	Did not receive a 2018 Application
ZA Chamber of Commerce	Operating	8,000	8,000	8,000	8,000	8,000	Operating Costs
REDI	Operating	28,000	28,000	28,000	28,000	28,000	
Farm Safety	Operating	-	2,000				
Mackenzie Tourism (DMO)	Operating	-	-	-	-	15,000	12,500 in operating budget 2-73-214
Mackenzie Golf	Operating	1,000	1,000	1,000	1,000	1,000	
High School Bursaries	Operating	25,000	25,000	25,000	24,000	25,000	
Cemeteries	Operating	4,200	4,200	4,200	4,200	3,500	
Grants to Other Organizations - Misc	Operating	15,000	15,000	15,000			
Emergent/ Emergency Funding	Operating	20,000	20,000				
<b>Total</b>		<b>419,400</b>	<b>835,500</b>	<b>464,541</b>	<b>426,908</b>	<b>400,462</b>	

\*Blanks indicate no application received

Mackenzie County  
Cemeteries

	2018 Budget	2018 Request	2017 Actual	2016 Actual	2015 Actual	2014 Actual	2013 Actual
St. Henry's RC Cemetary	600	600	600	600	500	500	500
St. Luke's Anglican Cemetary	600	600	600	600	500	500	500
La Crete Bergthaler	600	600	600	600	500	500	500
La Crete Christian Fellowship	600	600	600	600	500	500	500
North Paddle River Cemetary	600	600	600	600	500	500	500
Cornerstone Evangelical Church	600	600	600	600	500	500	500
Ruthenian Greek Cemetary	600	600	600	600	500	500	500
	4,200	4,200	4,200	4,200	3,500	3,500	3,500



**Mackenzie County**

# REQUEST FOR DECISION

<b>Meeting:</b>	<b>Budget Council Meeting</b>
<b>Meeting Date:</b>	<b>February 12, 2018</b>
<b>Presented By:</b>	<b>Dave Fehr, Director of Operations</b>
<b>Title:</b>	<b>New Infrastructure – Additional Funds</b>

**BACKGROUND / PROPOSAL:**

In 2013 a project titled ‘New Infrastructure’ was added to the Capital Budget. The project began with \$500,000. This budget was meant to assist in the construction of roads to new lands and roads to rural development. Furthermore, Policy PW039 was later amended to include:

**Mackenzie County Endeavour to Assist for Local Road Construction**

Although all costs relating to application for construction of local roads within road allowances shall be borne by the Applicants, Mackenzie County, at its sole discretion, may provide assistance in the form of:

1. provision of survey to delineate the property boundaries;
2. the review and recommendation of surface water;
3. the supply and application of surfacing gravel;
4. the supply of culvert materials;
5. the installation of culverts that exceed 600mm in diameter or where the twinning of any 600mm culvert or greater is required.

A grant was received to allow for the bridge in Blue Hills. To extend the road, south of the bridge, additional funds are required.

**Author:** S Wheeler      **Reviewed by:** Dave Fehr      **CAO:** \_\_\_\_\_

**OPTIONS & BENEFITS:**

Benefit:

Additional funds will allow for the construction of a portion of road beyond the new bridge in Blue Hills area. Future development in this area will expand.

**COSTS & SOURCE OF FUNDING:**

If approved, 6-32-30-09 New Infrastructure total \$800,000

**SUSTAINABILITY PLAN:**

**COMMUNICATION:**

**RECOMMENDED ACTION:**

- Simple Majority       Requires 2/3       Requires Unanimous

That the budget be amended to include an additional \$300,000 to the 2018 TCA project, New Infrastructure for a total of \$800,000.

Author: S Wheeler      Reviewed by: Dave Fehr      CAO: \_\_\_\_\_